

EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED
AND SUBSIDIARIES
AUDITOR'S REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

INDEPENDENT AUDITOR'S REPORT

To The Shareholders of EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED

Opinion

I have audited the accompanying consolidated and separate financial statements of EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED AND SUBSIDIARIES (“the Group”) and of EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED (“the Company”), which comprise the consolidated and separate statements of financial position as at December 31, 2025, and the consolidated and separate statement of comprehensive income, consolidated and separate statements of changes in equity and consolidated and separate statements of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In my opinion, the accompanying consolidated and separate financial statements present fairly, in all material respects, the financial position of EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED AND SUBSIDIARIES and of EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED as at December 31, 2025, and their financial performance and cash flows for the year then ended in accordance with Thai Financial Reporting Standards.

Basis for Opinion

I conducted my audit in accordance with Thai Standards on Auditing. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements section of my report. I am independent of the Group in accordance with the Code of Ethics for Professional Accountants including Independence Standards issued by the Federation of Accounting Professions (Code of Ethics for Professional Accountants) that are relevant to my audit of the consolidated and separate financial statements, and I have fulfilled my other ethical responsibilities in accordance with the Code of Ethics for Professional Accountants. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgment, were of most significance in my audit of the consolidated and separate financial statements of the current period. These matters were addressed in the context of my audit of the consolidated and separate financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

Key audit matters and how audit procedures respond for each matter are described below.

Allowance for expected credit losses of hire purchase receivables (consolidated and separate financial statements)

As described in Note 6 to the consolidated financial statements, as at December 31, 2025, the Group had total hire purchase receivables in the consolidated and separate financial statements amount of Baht 5,762.48 million representing 93.73% and 94.79% of total assets respectively, and allowance for expected credit losses of Baht 280.68 million, which are material to the financial statements.

Because of the of expected credit losses calculation is required to use the basis of developing for sophisticated models calculation. The Management needs to use judgements and estimates in developing expected credit losses model to be conformed to Thai Financial Reporting Standards. The significant judgement of management include identify significant increase in credit risk of receivable accounts since the initial recognition of the transaction. The selection of forecasts relating to the economic factors used in the models and incremental adjustments from allowance for expected credit losses management due to limitation of the model.

Because of the materiality and the extent of the judgement and estimates mentioned above, I, therefore, focus on auditing the allowance for expected credit losses of hire purchase receivables by.

- Obtain an understanding and evaluate and test by sampling the efficiency of internal control relating to credit providing, debt receiving, classification of debts and calculation of expected credit losses.
- Evaluate and test internal control of related information technology.
- Obtain an understanding, evaluate and test the reasonable of the expected credit losses model by reviewing evidence supporting the development of models, and sampling test the accuracy and completeness of information used in models developing.
- Assess the calculation method and assumptions used in the consideration of expected credit losses allowance as well as the appropriation of judgements used in incremental adjustment from management.
- Test calculation of expected credit losses allowance by sampling test the completeness of the data used in the calculation and classification of receivables.
- Consider disclosure of information relating to the allowance for expected credit losses of receivables under hire purchase agreement.

Recognition of revenues from hire purchase interest (consolidated and separate financial statements)

The Group has policy for recognition of revenues from hire purchase interest as stated in notes 4.1.1 to financial statements (in 2025, has revenues from hire purchase interest on the consolidated and separate financial statements amount of Baht 567.32 million or equal to 72.26% and equal to 76.19% of total revenues respectively). The amounts of revenues from hire purchase interest is material and arose from a lot of minor receivable under hire purchase agreement and long-time installment. Recognition of hire purchase interest is used information technology in processing. Accordingly, I have addressed such recognition of revenues from hire purchase interest as key audit matter.

I have obtained an assurance in respect of recognition of revenues from hire purchase interest, by included;

- Obtained an understanding and sampling test the Group's internal control system relating to credit providing for hire purchase agreement entering, receipt, revenues recognition, and test the general internal control of the information technology as well as the sampling test the accuracy of information and calculation.
- Tested by sampling the hire purchase agreement for checking the record of hire purchase receivable transaction and recognition of revenues from hire purchase interest that they are conformity to the conditions as stipulated in agreement and there is adjustment by the effective interest rate.
- Tested by sampling the significant adjustment made through general ledger.

Other Information

Management is responsible for the other information. The other information comprises information in the annual report, but does not include the consolidated and separate financial statements and my auditor's report thereon. The annual report is expected to be made available to me after the date of this auditor's report.

My opinion on the consolidated and separate financial statements does not cover the other information and I do not and will not express any form of assurance conclusion thereon.

In connection with my audit of the consolidated and separate financial statements, my responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

When I read the annual report of the Group, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance for correction of the misstatement appropriately.

Responsibilities of Management and Those Charged with Governance for the Consolidated and Separate Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements

My objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Thai Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with Thai Standards on Auditing, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. I am responsible for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with the Code of Ethics for Professional Accountants regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

D I A International Audit Co., Ltd.

(Mr. Wirote Satjathamnukul)

C.P.A. Thailand

Registration No. 5128

February 25, 2026

EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED AND SUBSIDIARIES

STATEMENTS OF FINANCIAL POSITION

AS AT DECEMBER 31, 2025

		Unit : Baht			
Assets	Note	Consolidated financial statements		Separate financial statements	
		December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Current assets					
Cash and cash equivalents	5	37,894,579.94	38,748,047.45	1,864,792.01	30,223,513.02
Hire purchase receivables due within 1 year	6	1,740,979,912.12	1,536,914,782.83	1,740,979,912.12	1,536,914,782.83
Loan receivables due within 1 year	7	13,473,013.77	6,548,629.39	13,473,013.77	6,548,629.39
Other current receivables	9	31,537,401.52	17,502,062.43	18,021,927.80	13,395,612.70
Properties foreclosed	10	16,324,898.11	26,413,121.64	16,324,898.11	26,413,121.64
Total current assets		1,840,209,805.46	1,626,126,643.74	1,790,664,543.81	1,613,495,659.58
Non-current assets					
Hire purchase receivables due over 1 year	6	4,021,496,954.57	3,203,087,279.28	4,021,496,954.57	3,203,087,279.28
Loan receivables due over 1 year	7	39,352,207.35	16,365,098.62	39,352,207.35	16,365,098.62
Investments in subsidiaries	12	0.00	0.00	5,000,000.00	5,000,000.00
Investment in joint venture	13	57,162,464.53	67,510,595.41	36,000,000.00	36,000,000.00
Other non-current financial asset	11	0.00	0.00	0.00	0.00
Other non-current receivables	14	2,321,768.28	2,786,570.87	2,321,768.28	2,786,570.87
Property, plant and equipment	15	34,349,712.35	23,262,153.41	33,209,719.70	21,036,247.70
Right-of-use assets	16	44,982,905.51	34,701,203.46	44,982,905.51	34,701,203.46
Intangible assets	17	10,307,540.81	5,870,359.21	9,911,766.41	5,456,776.82
Deferred tax assets	33.3	93,148,186.91	84,920,469.58	93,863,922.46	85,636,205.13
Pledged deposit at financial institution	18	1,596,060.21	2,584,141.23	96,700.00	96,700.00
Other non-current assets		2,778,839.26	2,656,704.04	2,200,465.40	1,899,844.00
Total non-current assets		4,307,496,639.78	3,443,744,575.11	4,288,436,409.68	3,412,065,925.88
Total assets		6,147,706,445.24	5,069,871,218.85	6,079,100,953.49	5,025,561,585.46

Notes to financial statements are parts of these financial statements.

(Signature).....Director

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EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED AND SUBSIDIARIES

STATEMENTS OF FINANCIAL POSITION (Cont'd)

AS AT DECEMBER 31, 2025

		หน่วย : บาท			
		Consolidated financial statements		Separate financial statements	
Liabilities and shareholders' equity	Note	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Current liabilities					
Bank overdrafts and short-term loans from financial institutions	19	770,543,292.69	598,996,349.13	770,543,292.69	598,996,349.13
Trade and other current payables	20	79,981,119.06	40,012,116.55	70,982,819.71	38,832,673.70
Current portion of long-term loans	22	908,142,565.50	982,551,927.53	908,142,565.50	982,551,927.53
Short-term loans from related persons	21.1	9,953,824.00	49,513,195.77	9,953,824.00	49,513,195.77
Current portion of lease liabilities	23	9,456,930.75	9,024,102.67	9,456,930.75	8,825,351.69
Accrued income tax		22,692,600.02	11,428,764.30	17,334,504.88	11,427,180.28
Total current liabilities		<u>1,800,770,332.02</u>	<u>1,691,526,455.95</u>	<u>1,786,413,937.53</u>	<u>1,690,146,678.10</u>
Non-current liabilities					
Long-term loans from financial institutions	22	1,451,898,042.27	1,360,793,275.26	1,451,898,042.27	1,360,793,275.26
Lease Liabilities	23	36,127,568.96	28,120,791.07	36,127,568.96	28,120,791.07
Non-current provisions for employee benefit	24	43,200,940.82	33,813,662.62	42,345,311.00	32,876,315.80
Deferred tax liabilities	33.3	29,796,962.14	23,363,429.47	29,796,962.14	23,363,429.47
Total non-current liabilities		<u>1,561,023,514.19</u>	<u>1,446,091,158.42</u>	<u>1,560,167,884.37</u>	<u>1,445,153,811.60</u>
Total liabilities		<u>3,361,793,846.21</u>	<u>3,137,617,614.37</u>	<u>3,346,581,821.90</u>	<u>3,135,300,489.70</u>

Notes to financial statements are parts of these financial statements.

(Signature).....Director

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EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED AND SUBSIDIARIES

STATEMENTS OF FINANCIAL POSITION (Cont'd)

AS AT DECEMBER 31, 2025

		หน่วย : บาท			
		Consolidated financial statements		Separate financial statements	
Liabilities and shareholders' equity (Cont'd)	Note	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Shareholders' equity					
Share capital					
Authorized share capital					
1,478,478,669 common shares of Baht 1.00 each	25		1,478,478,669.00		1,478,478,669.00
1,664,460,561 common shares of Baht 1.00 each		1,664,460,561.00		1,664,460,561.00	
Issued and paid - up share capital					
1,108,859,002 common shares of Baht 1.00 each	25		1,108,860,561.00		1,108,860,561.00
1,664,460,561 common shares of Baht 1.00 each	25	1,664,460,561.00		1,664,460,561.00	
Paid-in capital					
Premium on common share		446,390,417.40	279,960,417.40	446,390,417.40	279,960,417.40
Reserve for Equity-Settled Share-Based Payment		42,752,220.00	42,752,220.00	42,752,220.00	42,752,220.00
Retained earnings					
Appropriated - Legal reserve	26	78,298,719.42	71,971,583.27	78,298,719.42	71,971,583.27
Unappropriated		554,010,681.21	428,708,822.81	500,617,213.77	386,716,314.09
Total shareholders' equity		2,785,912,599.03	1,932,253,604.48	2,732,519,131.59	1,890,261,095.76
Total liabilities and shareholders' equity		6,147,706,445.24	5,069,871,218.85	6,079,100,953.49	5,025,561,585.46

Notes to financial statements are parts of these financial statements.

(Signature).....Director

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EASTERN COMMERCIAL LEASING PUBLIC COMPANY

STATEMENTS OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED DECEMBER 31, 2025

Unit : Baht

	Note	Consolidated financial statements		Separate financial statements	
		2025	2024	2025	2024
Revenues					
Realized selling interest under hire purchase agreement		567,321,138.30	530,822,848.46	567,321,138.30	530,822,848.46
Loan interest income		5,604,382.07	2,595,026.51	5,604,382.07	2,595,026.51
Interest income		300,613.18	227,062.36	300,613.18	227,062.36
Other income					
Fee and services income		142,748,484.16	108,863,440.73	70,894,721.86	84,132,393.04
Recovered bad debts		22,427,637.22	15,202,103.29	22,427,637.22	15,202,103.29
Others		46,655,141.48	51,692,201.01	78,083,129.67	59,517,727.00
Total revenues		785,057,396.41	709,402,682.36	744,631,622.30	692,497,160.66
Expenses					
Selling expenses		(16,481,903.38)	(21,281,687.25)	(9,223,194.91)	(11,001,217.12)
Administrative expenses		(343,483,992.79)	(319,454,348.19)	(331,054,748.14)	(312,413,756.14)
Reversal of expected credit loss (loss)		(122,942,785.44)	(127,827,883.09)	(122,942,785.44)	(127,827,883.09)
Total expenses		(482,908,681.61)	(468,563,918.53)	(463,220,728.49)	(451,242,856.35)
Operating profit before finance costs and tax expenses		302,148,714.80	240,838,763.83	281,410,893.81	241,254,304.31
Finance costs		(126,219,032.09)	(164,960,103.78)	(126,215,573.07)	(164,947,825.45)
Share of gain (loss) on investment in joint venture by equity method		1,171,869.12	1,646,428.82	0.00	0.00
Profit before tax expenses		177,101,551.83	77,525,088.87	155,195,320.74	76,306,478.86
Tax expenses	33.1	(39,157,870.08)	(15,499,577.54)	(28,652,597.71)	(13,934,055.93)
Profit for the period		137,943,681.75	62,025,511.33	126,542,723.03	62,372,422.93
Other comprehensive income					
Items that will not be reclassified subsequently to profit or loss					
Actuarial gain (loss) on defined employee benefit plan		(7,893,359.00)	0.00	(7,893,359.00)	0.00
Less : Taxable effects		1,578,671.80	0.00	1,578,671.80	0.00
Other comprehensive income for the period		(6,314,687.20)	0.00	(6,314,687.20)	0.00
Total comprehensive income for the period		131,628,994.55	62,025,511.33	120,228,035.83	62,372,422.93
Earnings per share					
Basis earnings per share	34	0.0873	0.0559	0.0800	0.0562

Notes to financial statements are parts of these financial statements.

(Signature).....Director

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EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED AND SUBSIDIARIES
STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

FOR THE YEAR ENDED DECEMBER 31, 2025

Unit : Baht

Note	Consolidated financial statements						Total shareholders' equity
	Issued and paid-up share capital	Premium on share capital	Reserve for Equity-Settled Share-Based Payment	Retained earnings (Deficit)		Total	
				Appropriated	Unappropriated		
Balance as at January 1, 2024	1,108,859,002.00	279,958,858.40	42,752,220.00	68,852,962.12	391,979,090.67	1,892,402,133.19	
Ordinary shares	1,559.00	0.00	0.00	0.00	0.00	1,559.00	
Premium on common share	0.00	1,559.00	0.00	0.00	0.00	1,559.00	
Appropriated for legal reserve	0.00	0.00	0.00	3,118,621.15	(3,118,621.15)	0.00	
Dividend paid	0.00	0.00	0.00	0.00	(22,177,158.04)	(22,177,158.04)	
Other comprehensive income for the year	0.00	0.00	0.00	0.00	62,025,511.33	62,025,511.33	
Balance as at December 31, 2024	1,108,860,561.00	279,960,417.40	42,752,220.00	71,971,583.27	428,708,822.81	1,932,253,604.48	
Balance as at January 1, 2025	1,108,860,561.00	279,960,417.40	42,752,220.00	71,971,583.27	428,708,822.81	1,932,253,604.48	
Ordinary shares	555,600,000.00	0.00	0.00	0.00	0.00	555,600,000.00	
Premium on common share	0.00	166,430,000.00	0.00	0.00	0.00	166,430,000.00	
Appropriated for legal reserve	0.00	0.00	0.00	6,327,136.15	(6,327,136.15)	0.00	
Total comprehensive income for the year	0.00	0.00	0.00	0.00	131,628,994.55	131,628,994.55	
Balance as at December 31, 2025	1,664,460,561.00	446,390,417.40	42,752,220.00	78,298,719.42	554,010,681.21	2,785,912,599.03	

Notes to financial statements are parts of these financial statements.

(Signature).....Director

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EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED AND SUBSIDIARIES
STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

FOR THE YEAR ENDED DECEMBER 31, 2025

Unit : Baht

Note	Separate financial statements						Total shareholders' equity
	Issued and paid-up share capital	Premium on share capital	Reserve for Equity-		Retained earnings (Deficit)		
			Settled Share-Based Payment	Unappropriated	Appropriated	Unappropriated	
Balance as at January 1, 2024	1,108,859,002.00	279,958,858.40	42,752,220.00	68,852,962.12	349,639,670.35	1,850,062,712.87	
Ordinary shares	1,559.00	0.00	0.00	0.00	0.00	1,559.00	
Premium on common share	0.00	1,559.00	0.00	0.00	0.00	1,559.00	
Appropriated for legal reserve	0.00	0.00	0.00	3,118,621.15	(3,118,621.15)	0.00	
Dividend paid	0.00	0.00	0.00	0.00	(22,177,158.04)	(22,177,158.04)	
Other comprehensive income for the year	0.00	0.00	0.00	0.00	62,372,422.93	62,372,422.93	
Balance as at December 31, 2024	1,108,860,561.00	279,960,417.40	42,752,220.00	71,971,583.27	386,716,314.09	1,890,261,095.76	
Balance as at January 1, 2025	1,108,860,561.00	279,960,417.40	42,752,220.00	71,971,583.27	386,716,314.09	1,890,261,095.76	
Ordinary shares	555,600,000.00	0.00	0.00	0.00	0.00	555,600,000.00	
Premium on common share	0.00	166,430,000.00	0.00	0.00	0.00	166,430,000.00	
Appropriated for legal reserve	0.00	0.00	0.00	6,327,136.15	(6,327,136.15)	0.00	
Total comprehensive income for the year	0.00	0.00	0.00	0.00	120,228,035.83	120,228,035.83	
Balance as at December 31, 2025	1,664,460,561.00	446,390,417.40	42,752,220.00	78,298,719.42	500,617,213.77	2,732,519,131.59	

Notes to financial statements are parts of these financial statements.

(Signature).....Director

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EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED AND SUBSIDIARIES

STATEMENTS OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2025

	Unit : Baht			
	Consolidated financial statements		Separate financial statements	
	2025	2024	2025	2024
Cash flows from operating activities				
Profit for the period	137,943,681.75	62,025,511.33	126,542,723.03	62,372,422.93
Adjustments to net profit to cash receipt (disbursement)				
Tax expenses	39,157,870.08	15,499,577.54	28,652,597.71	13,934,055.93
Depreciation and amortized expenses	15,215,780.93	13,287,576.01	14,223,121.60	12,200,272.33
Amortized expenses	43,969,086.84	41,864,990.91	43,969,086.84	41,864,990.91
Reversal of expected credit loss (loss)	122,942,785.44	127,827,883.09	122,942,785.44	127,827,883.09
Dividend received from subsidiaries	0.00	0.00	(20,000,000.00)	0.00
Dividend received from joint venture	0.00	0.00	(11,520,000.00)	0.00
Share of (gain) loss on investment in joint venture by equity method	(1,171,869.12)	(1,646,428.82)	0.00	0.00
(Gain) Loss on sales of property, plant and equipment	48,755.75	51,951.13	(64,667.22)	92,438.66
(Gain) Loss on impairment of properties foreclosed	7,090,749.54	1,945,688.66	7,090,749.54	1,945,688.66
(Gain) Loss on written off of right-of-use assets	0.00	(25,589.58)	0.00	(25,589.58)
Amortization loans issuing costs	7,141,477.91	6,976,009.29	7,141,477.91	6,976,009.29
Expenses of loans issuing costs	(6,850,000.00)	(6,475,000.00)	(6,850,000.00)	(6,475,000.00)
Employee benefit provisions	4,478,103.06	3,546,905.70	4,246,363.20	3,347,128.39
Finance costs	119,077,554.18	157,984,094.49	119,074,095.16	157,971,816.16
Profit (Loss) from operation before changes in current investment	489,043,976.36	422,863,169.75	435,448,333.21	422,032,116.77
(Increase) Decrease in hire purchase receivables	(1,096,811,890.00)	(117,285,218.75)	(1,096,811,890.00)	(117,285,218.75)
(Increase) Decrease in loan receivables	(31,529,293.92)	(16,394,759.75)	(31,529,293.92)	(16,394,759.75)
(Increase) Decrease in other current receivables	(14,123,162.99)	4,091,687.18	(4,714,139.00)	3,694,236.32
(Increase) Decrease in properties foreclosed	2,997,473.99	(9,113,175.83)	2,997,473.99	(9,113,175.83)
(Increase) Decrease in other non-current receivables	(90,404,359.56)	(97,107,345.93)	(90,404,359.56)	(97,107,345.93)
Pledged deposit at financial institution	988,081.02	(37,041.05)	0.00	(20,700.00)
Other non-current assets	(122,135.22)	(266,611.90)	(300,621.40)	(74,751.86)
Increase (Decrease) in trade and other current payables	33,602,816.11	(5,933,918.38)	25,783,959.61	(5,295,173.51)
Increase (Decrease) in employee benefits	(313,456.86)	(5,791,496.69)	0.00	(5,791,496.69)
Cash generated (paid) from operation	(706,671,951.07)	175,025,288.65	(759,530,537.07)	174,643,730.77
Interest paid	(115,842,592.05)	(156,506,380.03)	(115,842,592.05)	(156,494,101.70)
Corporate income tax paid	(28,109,547.22)	(24,857,888.01)	(22,960,785.97)	(23,292,366.40)
Net cash provided by (used in) operating activities	(850,624,090.34)	(6,338,979.39)	(898,333,915.09)	(5,142,737.33)

Notes to financial statements are parts of these financial statements.

(Signature).....Director

EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED AND SUBSIDIARIES

STATEMENTS OF CASH FLOWS (Cont'd)

FOR THE YEAR ENDED DECEMBER 31, 2025

	Unit : Baht			
	Consolidated financial statements		Separate financial statements	
	2025	2024	2025	2024
Cash flows from investing activities				
Dividend received from subsidiaries	0.00	0.00	20,000,000.00	0.00
Dividend received from joint venture	11,520,000.00	0.00	11,520,000.00	0.00
Payments for acquire of intangible assets	(5,404,075.49)	(1,175,360.00)	(5,349,075.49)	(1,100,360.00)
Proceeds from sales of property, plant and equipment	420,548.88	1,164,442.93	347,277.85	1,034,442.93
Payment for acquire of property, plant and equipment	(15,502,969.73)	(5,149,127.17)	(15,482,337.45)	(5,062,552.03)
Net cash provided by (used in) investing activities	(8,966,496.34)	(5,160,044.24)	11,035,864.91	(5,128,469.10)
Cash flows from financing activities - increase (decrease)				
Increase (Decrease) in bank overdrafts	31,541,370.63	(5,062,480.61)	31,541,370.63	(5,062,480.61)
Proceeds from short-term loans from financial institutions	140,000,000.00	0.00	140,000,000.00	0.00
Payment for short-term loans from financial institutions	0.00	(40,000,000.00)	0.00	(40,000,000.00)
Proceeds from short-term loans from related persons	0.00	50,000,000.00	0.00	50,000,000.00
Payment for short-term loans from related persons	(40,000,000.00)	(100,000,000.00)	(40,000,000.00)	(100,000,000.00)
Proceeds from long-term loans from financial institutions	1,510,000,000.00	1,120,000,000.00	1,510,000,000.00	1,120,000,000.00
Payment for long-term loans from financial institutions	(1,493,590,500.00)	(973,610,500.00)	(1,493,590,500.00)	(973,610,500.00)
Payments for lease liabilities	(11,243,751.46)	(9,970,450.96)	(11,041,541.46)	(9,740,077.29)
Proceeds from share capital payment	722,030,000.00	3,118.00	722,030,000.00	3,118.00
Dividend paid	0.00	(22,177,158.04)	0.00	(22,177,158.04)
Net cash provided by (used in) financial activities	858,737,119.17	19,182,528.39	858,939,329.17	19,412,902.06
Net increase (decrease) in cash and cash equivalents	(853,467.51)	7,683,504.76	(28,358,721.01)	9,141,695.63
Cash and cash equivalents, as at January 1	38,748,047.45	31,064,542.69	30,223,513.02	21,081,817.39
Cash and cash equivalents, as at December 31	37,894,579.94	38,748,047.45	1,864,792.01	30,223,513.02

Notes to financial statements are parts of these financial statements.

(Signature).....Director

EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

1. GENERAL INFORMATION

1.1. EASTERN COMMERCIAL LEASING PUBLIC COMPANY LIMITED ("The Company") was incorporated as a public limited company in Thailand on September 15, 2003, and as a listed company in the Stock Exchange of Thailand on March 22, 2004.

1.2. Head office is located at 976/1, Soi Rama 9 Hospital, Rim Klong Samsean Road, Bangkapi, Huaykwang, Bangkok.

1.3. The Company has 4 branches

1. Branch is located at 728/10, Sukhumvit Road, Bang-plasroy, Mueng, Chonburi.

2. Branch is located at 624/4, Kanchanaphisek Road, Bang Phai, Bang Khae, Bangkok.

3. Branch is located at 131/36, Moo.9, Nong Prue, Bang Lamung, Chonburi.

4. Branch is located at 89 AIA Capital Center Tower, 12A floor, Room No.12A05, Ratchadapisek Road, Din Daeng, Din Daeng, Bangkok.

The Company has registered the termination of Chanthaburi branch with the Ministry of Commerce on May 13, 2024.

1.4. The Company engaged in business of credit services to personal and juristic person in the form of hire purchase and regulated personal loan with motor vehicle registration as collateral and regulated personal loan without motor vehicle registration as collateral.

2. PREPARATION OF FINANCIAL STATEMENTS BASIS

2.1. Financial statements preparation

The financial statements have been prepared in accordance with Thai Financial Reporting Standards enunciated under the Accounting Profession Act B.E. 2547 and their presentation has been made in compliance with the stipulations of the Notification of the Department of Business Development, issued under the Accounting Act B.E. 2543.

The financial statements in Thai language are the official statutory financial statements of the Company. The financial statements in English language have been translated from the Thai language financial statements.

The financial statements have been prepared on a historical cost basis except where otherwise disclosed in the accounting policies.

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2. PREPARATION OF FINANCIAL STATEMENTS BASIS (CONT'D)

2.2. Preparation of consolidated financial statements basis

2.2.1. Investments in subsidiaries

- On November 20, 2019, the Company entered into Mighty Broker Co., Ltd. in order to engage in business of insurance broker, which held at 100%.
- The consolidated financial statements incorporate the financial statements of Eastern Commercial Leasing Public Company Limited and its subsidiaries, control is achieved where the Company has the power to govern the financial and operating policies until the control is ceased as follows:

	Established in	Shareholding percentage (%)		Type of business
		December 31, 2025	December 31, 2024	
Subsidiaries				
Mighty Broker Co., Ltd.	Thailand	100.00	100.00	Insurance broker

(Registration on November 20, 2019)

- The consolidated financial statements have been prepared in conformity with the same accounting policy for the same accounts and accounting events of the Company and subsidiaries.
- The balance of accounts and transactions between the Company and its subsidiaries, unrealized gain between of the Company and net assets of subsidiaries have been eliminated from the consolidated financial statements.
- The separate financial statements present investments in subsidiaries under the cost method.

2.2.2 Investment in joint venture

- Investment in joint venture is accounted for in the consolidated financial statements under the equity method.
- Investment in joint venture is accounted for in the separate financial statements under the cost method.

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3. NEW FINANCIAL REPORTING STANDARDS

3.1 Financial reporting standards that became effective in the current period

During the year, the Group has adopted the revised financial reporting standards which are effective for fiscal years beginning on or after 1 January 2025. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards.

The adoption of these financial reporting standards does not have any significant impact on the Group's financial statements.

3.2 New financial reporting standards that will become effective for fiscal years beginning on or after 1 January 2026

The Federation of Accounting Professions issued a number of revised financial reporting standards, which are effective for fiscal years beginning on or after 1 January 2026. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users.

The management of the Group believes that adoption of these amendments will not have any significant impact on the Group's financial statements.

4. SIGNIFICANT ACCOUNTING POLICIES

4.1 Income and Expenses Recognition

4.1.1 Hire purchase interest income

The Group recognises interest income from hire purchase agreements on an accrual basis throughout the term of the contract, using the effective interest rate method, with the calculation based on the gross book value of the receivables.

Costs directly attributable to the initial recognition of the loan receivables are amortised using the effective interest rate method and presented as adjustments on interest income throughout the term of the agreement, to reflect the effective rate of return.

When the receivables are later credit-impaired, the Group continues to recognise interest income using the effective interest rate, based on the net book value (gross book value net of allowance for expected credit losses) of the receivables. When the debtor is no longer credit-impaired, the Group changes to calculate interest income based on the gross book value.

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4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.1.2 Loan interest income

The Group has recognised interest income from loan receivables on an accrual basis throughout the term of the contract, using the effective interest rate method and the calculation based on the gross carrying amounts of the loan receivables.

Initial direct income and costs at the inception of loan arrangement are to be deferred and amortised using the effective interest rate method, with amortisation deducted from interest income from loan receivables throughout the contract period to reflect the effective rate of return on the contracts.

4.1.3 The Group recognized other revenues and expenses are recognized on an accrual basis.

4.2 Cash and cash equivalents

Cash and cash equivalents consist of cash in hand and at banks, and all highly liquid investments with an original maturity of three months or less and not subject to withdrawal restrictions.

4.3 Investment in subsidiary

Investments in subsidiary is accounted for in the separate financial statements using the cost method Less impairment (if any).

4.4 Investment in an associated company

a) Investment in associated company is accounted for in the financial statements in which the equity method is applied using the equity method.

b) Investment in associated company is accounted for in the separate financial statements using the cost method Less impairment (if any).

4.5 Property, plant and equipment

Plant and equipment are stated at cost less accumulated depreciation except land are stated at cost. Impairment of assets will be provided (if any).

The Group depreciated all type of assets on over the estimated useful lives of the assets as follows:

	<u>Number of years</u>
Building and improvement	20
Temporary building	2 – 3
Furniture, fixture and office equipment	3 – 5
Office equipment	5
Vehicles	5

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4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

The Group include costs of asset dismantlement, removal and restoration as parts of cost of property, plant and equipment, the depreciation charge has to be determined separately for each significant parts of property, plant and equipment with a cost that is significant in relation to the total cost of assets item. In addition, the entity is required to estimate the recoverable amount in the current expected to be obtained from asset to bring the age and condition at the end of useful lives. Besides, the entity is required to review the useful lives, residual value and depreciation method at least at each financial year-end.

4.6 Intangible assets

Intangible assets are initially recognised at cost. Following initial recognition, the intangible assets are stated at cost less accumulated amortisation and allowance for impairment loss on assets (if any).

Intangible assets with finite lives are amortised on a systematic basis over the economic useful life and tested for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method of such intangible assets are reviewed at least at each financial year end. The amortisation expense is charged to profit or loss.

The finite useful lives of intangible assets, computer software is 10 years.

No amortisation is provided for computer software under installation.

4.7 Impairment of non-financial assets

At the end of each reporting period, the Group performs impairment reviews in respect of property, plant and equipment, right-of-use asset, investment properties, and other intangible assets whenever events or changes in circumstances indicate that an asset may be impaired. An impairment loss is recognised when the recoverable amount of an asset, which is the higher of the asset's fair value less costs to sell and its value in use, is less than the carrying amount.

In determining fair value less costs to sell, an appropriate valuation model is used. These calculations are corroborated by a valuation model that, based on information available, reflects the amount that the Group could obtain from the disposal of the asset in an arm's length transaction between knowledgeable, willing parties, after deducting the costs of disposal.

An impairment loss is recognised in profit or loss.

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4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

In the assessment of asset impairment, if there is any indication that previously recognised impairment losses may no longer exist or may have decreased, the Group estimate the asset’s recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset’s recoverable amount since the last impairment loss was recognised. The increased carrying amount of the asset attributable to a reversal of an impairment loss shall not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in profit or loss.

4.8 Properties foreclosed

These represent assets repossessed from hire purchase and financial lease receivables and are stated at the lower of cost (which mostly comprises the net outstanding balance) and estimated net realisable value. Allowance is made for the decline in value of the repossessed assets.

4.9 Employee benefits

4.9.1 The Group recognized salaries, wages, bonus and contribution to social security fund as expenses in the period in which they are incurred.

4.9.2 Provident fund

The Group has established provident fund under the defined contribution plan. The fund's assets are separated entities which are administered by the outsider fund manager. The Group and employees made contribution into such provident fund. The Group's contribution payments to the provident fund were recorded as expenses in statements of comprehensive income in the period in which they are incurred.

4.9.3 Employee benefits

The Group provide for post-employment benefits, payable to employees under the Thai Labor Law. The present value of employee benefit liabilities recognized in the statements of financial position is estimated on an actuarial basis using Projected Unit Credit Method of which calculated by the Independent Actuary by using Actuarial Technique. The calculation was made from determining the present value of future cash flows expected to be required to settle the obligation and determines discount rate by reference to market yield of government bonds should have term to maturity approximately equal to the terms of such obligations. In determine the future cash flows expected to be required to settle is used from employees'salaries, turnover, length of services and other factors. Changes in actuarial gains or loss are recognised in the period in which they are incurred in other comprehensive income.

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4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.10 Income tax

Income tax expense for the year comprises current income tax and deferred tax.

Current tax

Current income tax is provided in the accounts at the amount expected to be paid to the taxation authorities, based on taxable profits determined in accordance with tax legislation.

Deferred tax

Deferred tax is provided on temporary differences between their carrying amounts at the end of each reporting period and the tax bases of assets and liabilities by using the tax rates enacted at the end of the reporting period.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Nevertheless, unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax assets to be recovered.

The Group recognized deferred tax directly to shareholders' equity, except to the extent that it relates to items recognized in other comprehensive income or directly in equity.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but the Group intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realized simultaneously.

4.11 Accounting estimates

Preparation of financial statements in conformity with Thai Financial Reporting Standards required the management to make several estimation and assumption which affect the reported amounts in the financial statements and notes to related thereto. Consequent actual results may differ from those estimates.

4.12 Provisions

The Group recognizes a provision when an entity has a present legal or constructive obligation as a result of a past event. It is probable that an outflow of resources will be required to settle the obligation and reliable estimate can be made of the amount of the obligation. Expenditure is required to settle a provision, is expected to be reimbursed when it is virtually certain that reimbursement will be received.

(Signature).....Director

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4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.13 Measurement of fair values

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between buyer and seller (market participants) at the measurement date. The Group applies a quoted market price in an active market to measure their assets and liabilities that are required to be measured at fair value by relevant financial reporting standards. Except in case of no active market of an identical asset or liability or when a quoted market price is not available, the Group measures fair value using valuation technique that are appropriate in the circumstances and maximises the use of relevant observable inputs related to assets and liabilities that are required to be measured at fair value.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy into three levels based on categorise of input to be used in fair value measurement as follows:

- Level 1: Use of quoted market prices in an active market for such assets or liabilities
- Level 2: Use of other observable inputs for such assets or liabilities, whether directly or indirectly
- Level 3: Use of unobservable inputs such as estimates of future cash flows

At the end of each reporting period, the Group determines whether transfers have occurred between levels within the fair value hierarchy for assets and liabilities held at the end of the reporting period that are measured at fair value on a recurring basis.

4.14 Related person and parties transaction

Enterprise and individuals that directly, or indirectly control or are controlled by, or are under common control with the Group. Associates and individuals owning that gives them significant influence over the enterprise, key management personnel, including directors and officers of the Group which has a power in planning and operating control.

(Signature).....Director
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4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.15 Earnings per share

Basic earnings per share as presented in the statements of comprehensive income is the basic earnings (loss) per share which is determined by dividing the net profit (loss) for the year by the weighted average number of common shares issued and paid-up during the year.

Diluted earnings per share is calculated by dividing profit (loss) for the year by the weighted average number of ordinary shares outstanding during the period plus the number of ordinary share issued in the conversion of potential ordinary shares to ordinary shares as assumption that the conversion is made at the beginning of year or at the issuance date of the potential ordinary shares.

4.16 Financial instruments

The Group initially measures financial assets at its fair value plus, in the case of financial assets that are not measured at fair value through profit or loss, transaction costs. However, trade receivables, that do not contain a significant financing component, are measured at the transaction price

Classification and measurement of financial assets

Financial assets are classified, at initial recognition, as to be subsequently measured at amortised cost, fair value through other comprehensive income (“FVOCI”), or fair value through profit or loss (“FVTPL”). The classification of financial assets at initial recognition is driven by the Group’s business model for managing the financial assets and the contractual cash flows characteristics of the financial assets.

Financial assets at amortised cost

The Group measures financial assets at amortised cost if the financial asset is held in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest rate (“EIR”) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

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4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.16 Financial instruments (CONT'D)

Financial assets at FVTPL

Financial assets measured at FVTPL are carried in the statement of financial position at fair value with net changes in fair value recognised in the income statement.

Classification and measurement of financial liabilities

At initial recognition the Group's financial liabilities are recognised at fair value net of transaction costs and classified as liabilities to be subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process. In determining amortised cost, the Group takes into account any discounts or premiums on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance costs in profit or loss.

Derecognition of financial instruments

A financial asset is primarily derecognised when the rights to receive cash flows from the asset have expired or have been transferred and either the Group has transferred substantially all the risks and rewards of the asset, or the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the income statement.

Impairment of financial assets

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at FVTPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

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4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.16 Financial instruments (CONT'D)

The Group recognises an allowance for expected credit losses for hire purchase receivables, financial lease receivables and loan receivables using a general approach. The Group considers changes in credit risk and groups its receivables into 3 stages as described below.

- Stage 1: Receivables with no significant increase in credit risk (Performing) - The Group recognises expected credit losses in an amount equal to the expected credit losses in the next 12 months. For receivables under loan agreements with remaining periods of less than 12 months, recognition is based on the probability of default over the remaining period.
- Stage 2: Receivables with a significant increase in credit risk (Under-performing) - The Group recognises expected credit losses in an amount equal to the expected credit losses over the lifetime of the receivable.
- Stage 3: Receivables that are credit-impaired (Non-performing) - The Group recognises expected credit losses in an amount equal to the expected credit losses over the lifetime of the receivable.

The Group considers a significant increase in credit risk to have occurred when contractual payments are more than 30 days past due and considers a financial asset in credit-impaired when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to have a significant increase in credit risk and to be in default using other internal or external information.

If the credit quality of a receivable improves in a subsequent period and the assessment is that it is no longer a receivable whose credit risk has significantly increased since initial recognition, as assessed in a previous period, the Group will change the basis for recognising expected credit losses from the lifetime expected credit losses to the 12-month expected credit losses, or the remaining period if that is less than 12 months.

In order to estimate expected credit losses, the Group considers historically collected loss data, adjusted on the basis of current observable data. In addition, the Group applies forward-looking macroeconomic information that is supportable and reasonable and appropriately exercises judgement. At least once a year the Group also considers whether to adjust forward-looking information and the weighting of the probability of each scenario used in determining the expected credit losses. Most of the information used by the Group is announced by the Bank of Thailand or other government agencies and adjusted to reflect the Group's internal perspective. The Group calculates expected credit losses based on three probability-weighted scenarios, which are a base scenario, best-case scenario and worst-case scenario. For the base scenario, the Group applies an unbiased market perspective that incorporates forecasts of macroeconomic factors.

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4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.16 Financial instruments (CONT'D)

For factoring, floor-plan loan and other receivables, the Group applies a simplified approach in calculating expected credit losses. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime expected credit losses at each reporting date. The Group has established a provision matrix of ageing that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

4.17 Leases

At inception of contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

4.17.1 The Group as a lessee

The Group applied a single recognition and measurement approach for all leases except for short-term leases and leases of low-value assets. At the commencement date of the lease, the Group recognises right-of-use assets representing the right to use underlying assets and lease liabilities based on lease.

Right-of-use assets

Right-of-use assets are measured at cost, less accumulated depreciation, any accumulated impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities initially recognised, initial direct costs incurred, and lease payments made at or before the commencement date of the lease less any lease incentives received.

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4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.17 Leases (CONT'D)

Depreciation of right-of-use assets are calculated by reference to their costs, on the straight-line basis over the shorter of their estimated useful lives and the lease term.

	<u>Number of years</u>
Land	3 - 4
Building	1 - 7
Equipment	4

If ownership of the leased asset is transferred to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

Lease liabilities

Lease liabilities are measured at the present value of the lease payments to be made over the lease term. The lease payments include fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be payable under residual value guarantees. Moreover, the lease payments include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising an option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses in the period in which the event or condition that triggers the payment occurs.

The Group discounted the present value of the lease payments by the interest rate implicit in the lease or the Group's incremental borrowing rate. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

Short-term leases and leases of low-value assets

A lease that has a lease term less than or equal to 12 months from commencement date or a lease of low-value assets is recognised as expenses on a straight-line basis over the lease term.

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4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4.17.1 The Group as a lessor

A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset to a lessee. Lease receivables from operating leases is recognised as income in profit or loss on a straight-line basis over the lease term. Initial direct costs incurred in obtaining an operating lease are added to the carrying amount of the underlying assets and recognised as an expense over the lease term on the same basis as the lease income.

4.18 Significant accounting judgements and estimates

The preparation of financial statements in conformity with financial reporting standards at times requires management to make subjective judgements and estimates regarding matters that are inherently uncertain. These judgements and estimates affect reported amounts and disclosures; and actual results could differ from these estimates.

Post-employment benefits under defined benefit plans

The obligation under the defined benefit plan is determined based on actuarial techniques. Such determination is made based on various assumptions, including discount rate, future salary increase rate, mortality rate and staff turnover rate.

Leases

Determining the lease term with extension and termination options - The Group as a lessee

In determining the lease term, the management is required to exercise judgement in assessing whether the Group is reasonably certain to exercise the option to extend or terminate the lease considering all relevant facts and circumstances that create an economic incentive for the Group to exercise either the extension or termination option.

Estimating the incremental borrowing rate - The Group as a lessee

The Group cannot readily determine the interest rate implicit in the lease, therefore, the management is required to exercise judgement in estimating its incremental borrowing rate (IBR) to discount lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment.

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4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Lease classification - The Group as lessor

In determining whether a lease is to be classified as an operating lease or finance lease, the management is required to exercise judgement as to whether significant risk and rewards of ownership of the leased asset has been transferred, taking into consideration terms and conditions of the arrangement.

Allowance for expected credit losses

Judgement is used in estimating the allowance for expected credit losses of debtors who are having problems making principal and/or interest payments, with management taking into consideration analysis of debtor status performed on an individual and a group basis, the probability of default, estimated losses arising from the default, historical collection experience, collateral value, statistical data and economic factors. These are used in determining assumptions and forward-looking scenarios, as well as probability weighted outcomes. In addition, the management sets aside an additional allowance for expected credit losses to account for the uncertainties around future events that have not yet been reflected in the model (Management overlay), based on the assessment and judgement of the management.

Impairment of non-financial assets

In the assessment of non-financial assets impairment, the management is required to exercise judgment in assessment of the recoverable amount of an asset, which is the higher of the asset's fair value less costs to sell and its value in use, is less than the carrying amount.

Land, building and equipment/Depreciation

In determining depreciation of building and equipment, the management is required to make estimates of the useful lives and salvage values of the Company's building and equipment and to review estimate useful lives and salvage values when there are any changes.

In addition, the management is required to review land, building and equipment for impairment on a periodical basis and record impairment losses in the period when it is determined that their recoverable amount is lower than the carrying cost. This requires judgements regarding forecast of future revenues and expenses relating to the assets subject to the review.

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4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Deferred tax assets

Deferred tax assets are recognised in respect of temporary differences only to the extent that it is probable that taxable profit will be available against which these differences can be utilised. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of estimate future profits.

Fair value of financial instruments

In determining the fair value of financial instruments that are not actively traded and for which quoted market prices are not readily available, the management exercise judgment, using a variety of valuation techniques and models. The input to these models is taken from observable markets, and includes consideration of credit risk, liquidity, correlation and longer-term volatility of financial instruments. Change in assumptions about these factors could affect the fair value and disclosure of fair value hierarchy.

5. CASH AND CASH EQUIVALENTS

(Unit : Baht)

	Consolidated financial statements		Separate financial statements	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Cash on hand	219,862.00	151,448.00	219,185.00	150,012.00
Current accounts	1,457,322.73	26,640,908.84	1,316,860.60	26,627,216.29
Savings deposit	36,217,395.21	11,955,690.61	328,746.41	3,446,284.73
Total	37,894,579.94	38,748,047.45	1,864,792.01	30,223,513.02

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6. HIRE PURCHASE RECEIVABLES

6.1 As at December 31, 2025 and 2024, the balances of hire purchase receivables classified by contractual due date are as follows.

(Unit : Baht)

	Consolidated and Separate financial statements			
	Due within 1 year		Due over 1 year	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Hire purchase receivables	2,458,043,611.53	2,094,277,961.25	5,110,406,715.25	4,002,055,505.93
<u>Less Unrealized interest income</u>	<u>(647,855,563.23)</u>	<u>(499,108,480.17)</u>	<u>(877,434,276.35)</u>	<u>(606,907,302.97)</u>
Net	1,810,188,048.30	1,595,169,481.08	4,232,972,438.90	3,395,148,202.96
<u>Less Allowance for expected credit losses</u>	<u>(69,208,136.18)</u>	<u>(58,254,698.25)</u>	<u>(211,475,484.33)</u>	<u>(192,060,923.68)</u>
Hire purchase receivables – Net	<u>1,740,979,912.12</u>	<u>1,536,914,782.83</u>	<u>4,021,496,954.57</u>	<u>3,203,087,279.28</u>

6.2 As at December 31, 2025 and 2024, the balances of hire purchase receivables and allowance for expected credit losses by a general approach classified by the stage of credit risk are as follows.

(Unit : Baht)

	Consolidated and Separate financial statements			
	December 31, 2025		December 31, 2024	
	Balance of receivables net of unearned interest income	Allowance for expected credit losses	Balance of receivables net of unearned interest income	Allowance for expected credit losses
Receivables with no significant increase in credit risk	5,294,257,251.58	83,795,356.79	4,264,440,484.83	64,904,660.89
Receivables with a significant increase in credit risk	358,049,218.92	45,180,011.26	350,397,177.32	42,326,857.51
Receivables that are credit-impaired	390,854,016.70	151,708,252.46	375,480,021.89	143,084,103.53
Total	<u>6,043,160,487.20</u>	<u>280,683,620.51</u>	<u>4,990,317,684.04</u>	<u>250,315,621.93</u>

As at December 31, 2025, parts of hire purchase receivables (before less by unrealized interest) amount of Baht 4,001,040,847.85 were used as collateral against loans from a bank as stated in note 19 and note 22. (As at December 31, 2024, parts of hire purchase receivables amount of Baht 3,770,036,939.92 were used as collateral against bank overdrafts and long-term loans from a bank).

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7. LOAN RECEIVABLES

7.1 As at December 31, 2025, the balances of loan receivables classified by contractual due date are as follows.

(Unit : Baht)

	Consolidated and Separate financial statements		
	December 31, 2025		
	Due within 1 year	Due over 1 year	Total
Loan receivables	13,410,949.02	40,789,995.30	54,200,944.32
<u>Less</u> Deferred financing fee - net	9,680.71	86,114.19	95,794.90
<u>Add</u> Interest receivables	737,072.37	11,672.88	748,745.25
	14,157,702.10	40,887,782.37	55,045,484.47
<u>Less</u> Allowance for expected credit losses	(684,688.33)	(1,535,575.02)	(2,220,263.35)
Loan receivables - net	13,473,013.77	39,352,207.35	52,825,221.12

As at December 31, 2024, the balances of loan receivables classified by contractual due date are as follows.

(Unit : Baht)

	Consolidated and Separate financial statements		
	December 31, 2024		
	Due within 1 year	Due over 1 year	Total
Loan receivables	6,621,384.05	16,994,052.98	23,615,437.03
<u>Less</u> Deferred financing fee - net	(133,734.28)	(199,101.93)	(332,836.21)
<u>Add</u> Interest receivables	221,916.85	11,672.88	233,589.73
	6,709,566.62	16,806,623.93	23,516,190.55
<u>Less</u> Allowance for expected credit losses	(160,937.23)	(441,525.31)	(602,462.54)
Loan receivables - net	6,548,629.39	16,365,098.62	22,913,728.01

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7. LOAN RECEIVABLES (CONT'D)

7.2 As at December 31, 2025 and 2024, the balances of loan receivables and allowance for expected credit losses by a general approach classified by the stage of credit risk are as follows.

(Unit : Baht)

	Consolidated and Separate financial statements			
	December 31, 2025		December 31, 2024	
	Balance of receivables net of unearned interest income	Allowance for expected credit losses	Balance of receivables net of unearned interest income	Allowance for expected credit losses
Receivables with no significant increase in credit risk	50,473,735.47	977,617.83	23,180,261.72	454,363.59
Receivables with a significant increase in credit risk	1,879,459.16	89,261.77	0.00	0.00
Receivables that are credit-impaired	2,692,289.84	1,153,383.75	335,928.83	148,098.95
Total	55,045,484.47	2,220,263.35	23,516,190.55	602,462.54

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8. ALLOWANCE FOR EXPECTED CREDIT LOSS

Allowance for expected credit loss for the year ended December 31, 2025 is as follows:

	Consolidated and Separate financial statements			Total
	Allowance for expected credit loss			
	Performing (Stage 1)	Under-Performing (Stage 2)	Non-Performing (Stage 3)	
Balance as at January 1, 2025	65,359,024.48	42,326,857.51	143,232,202.48	250,918,084.47
Changes in staging	3,828,261.21	(12,800,569.55)	8,972,308.34	0.00
Changes in risk parameters	(23,842,275.32)	15,324,313.89	49,699,376.24	41,181,414.81
New financial assets originated or purchased	46,493,450.73	10,416,155.23	5,526,059.90	62,435,665.86
Financial assets derecognized	(5,524,683.39)	(2,336,672.37)	(3,288,732.98)	(11,150,088.74)
Written off	(1,540,803.09)	(7,660,811.68)	(51,279,577.77)	(60,481,192.54)
Balance as at December 31, 2025	84,772,974.62	45,269,273.03	152,861,636.21	282,903,883.86

(Unit : Baht)

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8. ALLOWANCE FOR EXPECTED CREDIT LOSS

Allowance for expected credit loss for the year ended December 31, 2024 is as follows:

	Consolidated and Separate financial statements			Total
	Allowance for expected credit loss			
	Performing (Stage 1)	Under-Performing (Stage 2)	Non-Performing (Stage 3)	
Balance as at January 1, 2024	67,361,730.42	45,998,380.70	106,154,309.91	219,514,421.03
Changes in staging	5,206,018.67	(17,225,947.15)	12,019,928.48	0.00
Changes in risk parameters	(27,129,852.88)	17,268,487.54	63,015,708.89	53,154,343.55
New financial assets originated or purchased	27,492,393.53	7,985,123.85	10,086,347.50	45,563,864.88
Financial assets derecognized	(5,720,940.24)	(2,894,559.81)	(2,187,364.27)	(10,802,864.32)
Written off	(1,850,325.02)	(8,804,627.62)	(45,856,728.03)	(56,511,680.67)
Balance as at December 31, 2024	65,359,024.48	42,326,857.51	143,232,202.48	250,918,084.47

(Unit : Baht)

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9. OTHER CURRENT RECEIVABLES

(Unit : Baht)

	Consolidated financial statements		Separate financial statements	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Accrued value added tax	4,806,495.84	4,546,415.22	4,806,495.84	4,546,415.22
Accrued insurance premium				
discount income	13,116,285.39	3,682,066.35	2,376.81	1,186,845.65
Loans receivable to employee	1,075,834.63	1,025,000.44	1,075,834.63	1,025,000.44
Others	13,486,204.05	9,108,174.91	13,084,638.91	7,496,945.88
Total	32,484,819.91	18,361,656.92	18,969,346.19	14,255,207.19
<u>Less</u> Allowance for expected				
credit losses	(947,418.39)	(859,594.49)	(947,418.39)	(859,594.49)
Other current receivables – net	31,537,401.52	17,502,062.43	18,021,927.80	13,395,612.70

10. PROPERTIES FORECLOSED

(Unit : Baht)

	Consolidated and Separate financial statements	
	December 31, 2025	December 31, 2024
Properties foreclosed	46,261,226.46	49,138,700.45
<u>Less</u> Provision for impairment - properties foreclosed	(29,936,328.35)	(22,725,578.81)
Properties foreclosed – net	16,324,898.11	26,413,121.64

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11. OTHER NON-CURRENT FINANCIAL ASSET

No.	Company's name	Type of business	Paid-up share capital (Thousand Baht)		Percentage of investment (%)		Consolidated (Baht)		Separate financial statements at cost method (Baht)
			December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024	
Investments in equity instruments of non-listed companies									
1	Premium Services (Thailand) Co., Ltd. (Formerly named Eastern Premium Services Co., Ltd.)	Motor vehicles maintenance body repairing and printing	32,912.00	32,912.00	15.00	15.00	3,882,622.23	3,882,622.23	7,461,300.00
	Less Allowance for impairment of investments						(3,882,622.23)	(3,882,622.23)	(7,461,300.00)
	Other non-current financial asset- net						0.00	0.00	0.00

11.1 On October 16, 2019, Premium Services (Thailand) Co., Ltd. increase its share capital from issued and paid - up shares amount of 224,400 shares, amount of Baht 12,342,000 that Eastern Commercial Leasing Public Company Limited agreed to invest in that increase share capital.

11.2 On July 31, 2019, the Company has disposed investments in Premium Service (Thailand) Company Limited For 147,900 shares, as a result, it incurred the decrease in shareholding proportion from 54.55% to 15% of the paid-up share capital. After the decrease of shareholding proportion that the Company has no significant influence over such company, the Company therefore reclassified investments accounts form investments in joint venture to Other non-current financial asset.

11.3 On November 16, 2016, the Company entered into joint venture agreement with Premium Service (Thailand) Company Limited in order to engage in business of motor vehicles maintenance, which held at 51% and on September 6, 2018, the increase its capital from the percentage of shareholding from 51% to 54.55%. Under the joint venture agreement, the Company agreed with another party to determine that both party commonly power to control such company.

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12. INVESTMENT IN SUBSIDIARIES

No.	Company's name	Type of business	Paid-up share capital (Thousand Baht)		Percentage of investment (%)		Separate financial statements (Baht) cost method	
			December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
1	Mighty Broker Co., Ltd.	Insurance broker	5,000.00	5,000.00	100.00	100.00	5,000,000.00	5,000,000.00
					Total		5,000,000.00	5,000,000.00

12.1 Mighty Broker Co., Ltd. was registered as a company limited on November 20, 2019, share capital from registered shares amount of 50,000 shares of Baht 100 each, share capital from issued and paid - up shares in fully amount.

13. INVESTMENT IN JOINT VENTURE

Investment in joint venture - under equity method		Relationship	Paid-up share capital (Thousand Baht)		Percentage of investment (%)		Consolidated (Baht)		Separate financial statements at cost method (Baht)	
No.	Company's name		Type of business	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024	December 31, 2025		December 31, 2024
1	ECL Asset Co., Ltd.	providing credit, mortgage, sales with right of redemption of assets in the form of real estate	Joint venture	60,000.00	60,000.00	60.00	60.00	57,162,464.53	67,510,595.41	36,000,000.00
					Total			57,162,464.53	67,510,595.41	36,000,000.00

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13. INVESTMENT IN JOINT VENTURE (CONT'D)

13.1 On May 23, 2019, ECL Asset Co., Ltd. has increased its share capital that Eastern Commercial Leasing Public Company Limited and Global Best Real Estate Loan Co., Ltd. agreed to invest in that increase share capital at the existing investment proportion.

13.2 ECL Asset Co., Ltd., is a joint venture by Eastern Commercial Leasing Public Company Limited (ECL) and Global Best Real Estate Loan Co., Ltd. Has jointly agreed for investment in order to engage in mortgaging credit, sale with right of redemption, asset as properties businesses on March 23, 2018 at the ratio of 60:40 which has representative from the joint companied to be director of such joint venture. The company and the joint venture have authorized to monitor stated company concurrently.

As at December 31, 2025, the Company recorded investment in joint venture at cost in separate financial statements and recognized share of profit in joint venture 1 company for the year ended December 31, 2025, amount of Baht 1.17 million.

14. OTHER NON-CURRENT RECEIVABLES

	(Unit : Baht)	
	Consolidated and Separate financial statements	
	December 31, 2025	December 31, 2024
Receivables under lawsuit	57,964,790.19	69,471,771.58
<u>Less</u> Allowance for expected credit losses	(55,646,198.59)	(66,692,900.71)
Net	2,318,591.60	2,778,870.87
Receivables under debt compromise agreement	1,042,895.33	1,183,110.28
<u>Less</u> Allowance for expected credit losses	(1,042,895.33)	(1,183,110.28)
Net	0.00	0.00
Receivables under debt mediation agreement	4,316,448.06	4,618,223.73
<u>Less</u> Allowance for expected credit losses	(4,316,448.06)	(4,618,223.73)
Net	0.00	0.00
Receivables - net	2,318,591.60	2,778,870.87
Others	299,505.68	304,029.00
<u>Less</u> Allowance for expected credit losses	(296,329.00)	(296,329.00)
Total	<u>2,321,768.28</u>	<u>2,786,570.87</u>

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14. OTHER NON-CURRENT RECEIVABLES (CONT'D)

Receivables under lawsuit and allowance for expected credit losses.

	(Unit : Baht)			
	Consolidated and			
	Number of receivable		Separate financial statements	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Receivable after unrealized				
interest income	56	73	57,964,790.19	69,471,771.58
Receivable for provide				
Allowance for expected credit losses			57,964,790.19	69,471,771.58
%			96% - 100%	96% - 100%
Allowance for expected credit losses			(55,646,198.59)	(66,692,900.71)

Overdue receivable under debt compromise agreement and allowance for expected credit losses as at December 31, 2025.

	(Unit : Baht)				
	Consolidated and Separate financial statements				
	Number of receivable	Receivables less by unrealized interest	Receivables for provide allowance for doubtful accounts	% of allowance for doubtful accounts	Allowance for expected credit losses
Undue 3 installments	1	383,554.31	383,554.31	100%	383,554.31
Overdue 4 – 11 installments	1	386,450.62	386,450.62	100%	386,450.62
Overdue 12 installments onwards	2	272,890.40	272,890.40	100%	272,890.40
Total	4	1,042,895.33	1,042,895.33		1,042,895.33

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14. OTHER NON-CURRENT RECEIVABLES (CONT'D)

Overdue receivable under debt compromise agreement and allowance for doubtful accounts as at December 31, 2024.

(Unit : Baht)					
Consolidated and Separate financial statements					
	Number of receivable	Receivables less by unrealized interest	Receivables for provide allowance for doubtful accounts	% of allowance for doubtful accounts	Allowance for doubtful accounts
Undue 3 installments	1	455,554.31	455,554.31	100%	455,554.31
Overdue 4 – 11 installments	2	482,248.18	482,248.18	100%	482,248.18
Overdue 12 installments onwards	1	245,307.79	245,307.79	100%	245,307.79
Total	4	1,183,110.28	1,183,110.28		1,183,110.28

Receivables under debt mediation agreement and allowance for expected credit losses.

(Unit : Baht)				
Consolidated and				
	Number of receivable		Separate financial statements	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Receivable after unrealized interest income	13	13	4,316,448.06	4,618,223.73
Receivable for provide Allowance for expected credit losses			4,316,448.06	4,618,223.73
%			100%	100%
Allowance for expected credit losses			(4,316,448.06)	(4,618,223.73)

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15. PROPERTY, PLANT AND EQUIPMENT

	Consolidated financial statements							(Unit : Baht)		
	December 31, 2025									
	Land	Building	Building improvement	Temporary building	Office equipment	Office furniture	Vehicles		Assets under construction	Total
Cost										
As at December 31, 2024	7,324,162.50	8,977,783.71	4,059,657.20	15,101,698.86	18,226,636.75	13,739,286.56	26,857,402.07	690,186.91	94,976,814.56	
Acquisition	0.00	0.00	992,895.61	365,610.28	2,284,662.37	621,559.39	5,269,288.00	5,968,954.08	15,502,969.73	
Transfer in (out)	0.00	0.00	1,601,888.56	1,944,578.20	0.00	1,296,314.23	0.00	(4,842,780.99)	0.00	
Written off	0.00	0.00	0.00	(439,141.70)	(1,795,627.59)	(1,121,385.30)	0.00	0.00	(3,356,154.59)	
As at December 31, 2025	7,324,162.50	8,977,783.71	6,654,441.37	16,972,745.64	18,715,671.53	14,535,774.88	32,126,690.07	1,816,360.00	107,123,629.70	
Accumulated depreciation										
As at December 31, 2024	0.00	8,843,039.15	1,579,952.74	13,400,907.94	16,646,342.33	12,976,865.51	18,267,553.48	0.00	71,714,661.15	
Depreciation	0.00	16,799.57	514,863.13	732,658.66	940,069.54	467,871.97	1,273,843.29	0.00	3,946,106.16	
Transfer in (out)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Written off	0.00	0.00	(252,447.70)	0.00	(1,514,979.59)	(1,119,422.67)	0.00	0.00	(2,886,849.96)	
As at December 31, 2025	0.00	8,859,838.72	1,842,368.17	14,133,566.60	16,071,432.28	12,325,314.81	19,541,396.77	0.00	72,773,917.35	
Net book value										
As at December 31, 2024	7,324,162.50	134,744.56	2,479,704.46	1,700,790.92	1,580,294.42	762,421.05	8,589,848.59	690,186.91	23,262,153.41	
As at December 31, 2025	7,324,162.50	117,944.99	4,812,073.20	2,839,179.04	2,644,239.25	2,210,460.07	12,585,293.30	1,816,360.00	34,349,712.35	

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15. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

		Separate financial statements								
		December 31, 2025								
		Land	Building	Building improvement	Temporary building	Office equipment	Office furniture	Vehicles	Assets under construction	Total
Cost										
As at December 31, 2024		7,324,162.50	8,977,783.71	2,476,619.93	13,165,834.90	18,226,636.75	13,591,844.73	25,671,102.07	690,186.91	90,124,171.50
Acquisition		0.00	0.00	992,895.61	350,300.00	2,284,662.37	616,237.39	5,269,288.00	5,968,954.08	15,482,337.45
Transfer in (out)		0.00	0.00	1,601,888.56	1,944,578.20	0.00	1,296,314.23	0.00	(4,842,780.99)	0.00
Written off		0.00	0.00	0.00	0.00	(1,795,627.59)	(1,121,385.30)	0.00	0.00	(2,917,012.89)
As at December 31, 2025		7,324,162.50	8,977,783.71	5,071,404.10	15,460,713.10	18,715,671.53	14,383,011.05	30,940,390.07	1,816,360.00	102,689,496.06
Accumulated depreciation										
As at December 31, 2024		0.00	8,843,039.15	899,137.23	12,288,848.76	16,646,342.33	12,910,685.28	17,499,871.05	0.00	69,087,923.80
Depreciation		0.00	16,799.57	198,255.73	397,087.49	940,069.54	437,459.24	1,036,583.25	0.00	3,026,254.82
Transfer in (out)		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Written off		0.00	0.00	0.00	0.00	(1,514,979.59)	(1,119,422.67)	0.00	0.00	(2,634,402.26)
As at December 31, 2025		0.00	8,859,838.72	1,097,392.96	12,685,936.25	16,071,432.28	12,228,721.85	18,536,454.30	0.00	69,479,776.36
Net book value										
As at December 31, 2024		7,324,162.50	134,744.56	1,577,482.70	876,986.14	1,580,294.42	681,159.45	8,171,231.02	690,186.91	21,036,247.70
As at December 31, 2025		7,324,162.50	117,944.99	3,974,011.14	2,774,776.85	2,644,239.25	2,154,289.20	12,403,935.77	1,816,360.00	33,209,719.70

(Signature).....Director

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15. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

		Consolidated financial statements							(Unit : Baht)	
		December 31, 2024								
		Land	Building	Building improvement	Temporary building	Office equipment	Office furniture	Vehicles	Assets under construction	Total
Cost										
As at December 31, 2023		7,324,162.50	8,977,783.71	3,957,754.30	14,159,505.92	18,748,573.95	13,989,682.32	27,250,840.38	0.00	94,408,303.08
Acquisition		0.00	0.00	101,902.90	942,192.94	771,382.48	356,011.94	2,287,450.00	690,186.91	5,149,127.17
Transfer in (out)		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Written off		0.00	0.00	0.00	0.00	(1,293,319.68)	(606,407.70)	(2,680,888.31)	0.00	(4,580,615.69)
As at December 31, 2024		7,324,162.50	8,977,783.71	4,059,657.20	15,101,698.86	18,226,636.75	13,739,286.56	26,857,402.07	690,186.91	94,976,814.56
Accumulated depreciation										
As at December 31, 2023		0.00	8,822,369.37	1,141,967.43	12,971,687.40	16,873,697.03	13,096,044.31	18,353,309.43	0.00	71,259,074.97
Depreciation		0.00	20,669.78	437,985.31	429,220.54	1,007,198.73	485,028.78	1,439,704.67	0.00	3,819,807.81
Transfer in (out)		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Written off		0.00	0.00	0.00	0.00	(1,234,553.43)	(604,207.58)	(1,525,460.62)	0.00	(3,364,221.63)
As at December 31, 2024		0.00	8,843,039.15	1,579,952.74	13,400,907.94	16,646,342.33	12,976,865.51	18,267,553.48	0.00	71,714,661.15
Net book value										
As at December 31, 2023		7,324,162.50	155,414.34	2,815,786.87	1,187,818.52	1,874,876.92	893,638.01	8,897,530.95	0.00	23,149,228.11
As at December 31, 2024		7,324,162.50	134,744.56	2,479,704.46	1,700,790.92	1,580,294.42	762,421.05	8,589,848.59	690,186.91	23,262,153.41

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15. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

	Separate financial statements								(Unit : Baht)	
	December 31, 2024									
	Land	Building	Building improvement	Temporary building	Office equipment	Office furniture	Vehicles	Assets under construction		Total
Cost										
As at December 31, 2023	7,324,162.50	8,977,783.71	2,374,717.03	12,310,217.10	18,748,573.95	13,842,240.49	25,858,277.38	0.00	89,435,972.16	
Acquisition	0.00	0.00	101,902.90	855,617.80	771,382.48	356,011.94	2,287,450.00	690,186.91	5,062,552.03	
Transfer in (out)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Written off	0.00	0.00	0.00	0.00	(1,293,319.68)	(606,407.70)	(2,474,625.31)	0.00	(4,374,352.69)	
As at December 31, 2024	7,324,162.50	8,977,783.71	2,476,619.93	13,165,834.90	18,226,636.75	13,591,844.73	25,671,102.07	690,186.91	90,124,171.50	
Accumulated depreciation										
As at December 31, 2023	0.00	8,822,369.37	778,626.73	12,261,472.96	16,873,697.03	13,059,433.20	17,737,754.24	0.00	69,533,353.53	
Depreciation	0.00	20,669.78	120,510.50	27,375.80	1,007,198.73	455,459.66	1,170,826.90	0.00	2,802,041.37	
Transfer in (out)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Written off	0.00	0.00	0.00	0.00	(1,234,553.43)	(604,207.58)	(1,408,710.09)	0.00	(3,247,471.10)	
As at December 31, 2024	0.00	8,843,039.15	899,137.23	12,288,848.76	16,646,342.33	12,910,685.28	17,499,871.05	0.00	69,087,923.80	
Net book value										
As at December 31, 2023	7,324,162.50	155,414.34	1,596,090.30	48,744.14	1,874,876.92	782,807.29	8,120,523.14	0.00	19,902,618.63	
As at December 31, 2024	7,324,162.50	134,744.56	1,577,482.70	876,986.14	1,580,294.42	681,159.45	8,171,231.02	690,186.91	21,036,247.70	

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15. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Depreciation(consolidated) for the year ended December 31, 2025 and 2024, amounted to Baht 3,946,106.16 and Baht 3,819,807.81 respectively.

Depreciation(separate) for the year ended December 31, 2025 and 2024, amounted to Baht 3,026,254.82 and Baht 2,802,041.37 respectively.

As at December 31, 2025, has fixed assets at cost of Baht 26,013,744.30 and net book value of Baht 3,149.00 which were fully depreciated but are still being (as at December 31, 2024, cost of Baht 27,512,711.59 and net book value of Baht 3,343.00).

Land and construction were mortgaged as guarantee for bank overdrafts and long-term loans from a bank as mentioned in notes 19 and 22.

16. RIGHT-OF-USE ASSETS

	(Unit : Baht)			
	Consolidated and Separate financial statements			
	December 31, 2025			
	Land	Building	Equipment	Total
Cost				
As at December 31, 2024	6,580,332.63	62,890,520.38	6,441,031.17	75,911,884.18
increase	0.00	20,584,482.93	0.00	20,584,482.93
write off	0.00	(10,170.03)	0.00	(10,170.03)
As at December 31, 2025	<u>6,580,332.63</u>	<u>83,464,833.28</u>	<u>6,441,031.17</u>	<u>96,486,197.08</u>
Accumulated depreciation				
As at December 31, 2024	3,700,190.79	33,803,478.52	3,707,011.41	41,210,680.72
Depreciation	709,595.62	9,051,781.29	540,876.55	10,302,253.46
write off	0.00	(9,642.61)	0.00	(9,642.61)
As at December 31, 2025	<u>4,409,786.41</u>	<u>42,845,617.20</u>	<u>4,247,887.96</u>	<u>51,503,291.57</u>
Net book value				
As at December 31, 2024	<u>2,880,141.84</u>	<u>29,087,041.86</u>	<u>2,734,019.76</u>	<u>34,701,203.46</u>
As at December 31, 2025	<u>2,170,546.22</u>	<u>40,619,216.08</u>	<u>2,193,143.21</u>	<u>44,982,905.51</u>
Write off depreciation for the year				
As at December 31, 2025	709,595.62	9,051,781.29	540,876.55	10,302,253.46
As at December 31, 2024	725,785.04	7,244,353.89	554,522.62	8,524,661.55

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16. RIGHT-OF-USE ASSETS (CONT'D)

(Unit : Baht)

	Consolidated and Separate financial statements			
	December 31, 2024			
	Land	Building	Equipment	Total
Cost				
As at December 31, 2023	5,021,197.56	55,154,626.45	5,518,602.89	65,694,426.90
increase	1,559,135.07	9,142,381.29	922,428.28	11,623,944.64
write off	0.00	(1,406,487.36)	0.00	(1,406,487.36)
As at December 31, 2024	<u>6,580,332.63</u>	<u>62,890,520.38</u>	<u>6,441,031.17</u>	<u>75,911,884.18</u>
Accumulated depreciation				
As at December 31, 2023	2,974,405.75	27,465,593.96	3,152,488.79	33,592,488.50
Depreciation	725,785.04	7,244,353.89	554,522.62	8,524,661.55
write off	0.00	(906,469.33)	0.00	(906,469.33)
As at December 31, 2024	<u>3,700,190.79</u>	<u>33,803,478.52</u>	<u>3,707,011.41</u>	<u>41,210,680.72</u>
Net book value				
As at December 31, 2023	<u>2,046,791.81</u>	<u>27,689,032.49</u>	<u>2,366,114.10</u>	<u>32,101,938.40</u>
As at December 31, 2024	<u><u>2,880,141.84</u></u>	<u><u>29,087,041.86</u></u>	<u><u>2,734,019.76</u></u>	<u><u>34,701,203.46</u></u>
Write off depreciation for the year				
As at December 31, 2024	725,785.04	7,244,353.89	554,522.62	8,524,661.55
As at December 31, 2023	737,120.79	6,985,179.13	774,557.52	8,496,857.44

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17. INTANGIBLE ASSETS

	(Unit : Baht)		
	Consolidated financial statements		
	December 31, 2025		
	Computer software	Computer software under installation	Total
Cost			
As at December 31, 2024	8,033,764.30	5,972,380.00	14,006,144.30
Acquisition	713,952.64	4,690,122.85	5,404,075.49
Transfer in (out)	1,147,980.00	(1,147,980.00)	0.00
Disposal or write off	0.00	(5,100,000.00)	(5,100,000.00)
As at December 31, 2025	<u>9,895,696.94</u>	<u>4,414,522.85</u>	<u>14,310,219.79</u>
Accumulated amortization			
As at December 31, 2024	3,035,785.09	0.00	3,035,785.09
Amortization for the year	966,893.89	0.00	966,893.89
Transfer in (out)	0.00	0.00	0.00
Disposal or write off	0.00	0.00	0.00
As at December 31, 2025	<u>4,002,678.98</u>	<u>0.00</u>	<u>4,002,678.98</u>
Allowance for impairment			
As at December 31, 2024	0.00	5,100,000.00	5,100,000.00
Increase	0.00	(5,100,000.00)	(5,100,000.00)
As at December 31, 2025	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Net book value			
As at December 31, 2024	<u>4,997,979.21</u>	<u>872,380.00</u>	<u>5,870,359.21</u>
As at December 31, 2025	<u>5,893,017.96</u>	<u>4,414,522.85</u>	<u>10,307,540.81</u>
Amortization for the year			
As at December 31, 2025	966,893.89	0.00	966,893.89
As at December 31, 2024	943,106.65	0.00	943,106.65

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17. INTANGIBLE ASSETS (CONT'D)

	(Unit : Baht)		
	Separate financial statements		
	December 31, 2025		
	Computer software	Computer software under installation	Total
Cost			
As at December 31, 2024	7,441,020.00	5,972,380.00	13,413,400.00
Acquisition	693,952.64	4,655,122.85	5,349,075.49
Transfer in (out)	1,147,980.00	(1,147,980.00)	0.00
Disposal or write off	0.00	(5,100,000.00)	(5,100,000.00)
As at December 31, 2025	<u>9,282,952.64</u>	<u>4,379,522.85</u>	<u>13,662,475.49</u>
Accumulated amortization			
As at December 31, 2024	2,856,623.18	0.00	2,856,623.18
Amortization for the year	894,085.90	0.00	894,085.90
Transfer in (out)	0.00	0.00	0.00
Disposal or write off	0.00	0.00	0.00
As at December 31, 2025	<u>3,750,709.08</u>	<u>0.00</u>	<u>3,750,709.08</u>
Allowance for impairment			
As at December 31, 2024	0.00	5,100,000.00	5,100,000.00
Increase	0.00	(5,100,000.00)	(5,100,000.00)
As at December 31, 2025	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Net book value			
As at December 31, 2024	<u>4,584,396.82</u>	<u>872,380.00</u>	<u>5,456,776.82</u>
As at December 31, 2025	<u>5,532,243.56</u>	<u>4,379,522.85</u>	<u>9,911,766.41</u>
Amortization for the year			
As at December 31, 2025	894,085.90	0.00	894,085.90
As at December 31, 2024	873,569.41	0.00	873,569.41

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17. INTANGIBLE ASSETS (CONT'D)

	(Unit : Baht)		
	Consolidated financial statements		
	December 31, 2024		
	Computer software	Computer software under installation	Total
Cost			
As at December 31, 2023	7,292,284.30	5,538,500.00	12,830,784.30
Acquisition	507,980.00	667,380.00	1,175,360.00
Transfer in (out)	233,500.00	(233,500.00)	0.00
Disposal or write off	0.00	0.00	0.00
As at December 31, 2024	<u>8,033,764.30</u>	<u>5,972,380.00</u>	<u>14,006,144.30</u>
Accumulated amortization			
As at December 31, 2023	2,092,678.44	0.00	2,092,678.44
Amortization for the year	943,106.65	0.00	943,106.65
Transfer in (out)	0.00	0.00	0.00
Disposal or write off	0.00	0.00	0.00
As at December 31, 2024	<u>3,035,785.09</u>	<u>0.00</u>	<u>3,035,785.09</u>
Allowance for impairment			
As at December 31, 2023	0.00	5,100,000.00	5,100,000.00
Increase	0.00	0.00	0.00
As at December 31, 2024	<u>0.00</u>	<u>5,100,000.00</u>	<u>5,100,000.00</u>
Net book value			
As at December 31, 2023	<u>5,199,605.86</u>	<u>438,500.00</u>	<u>5,638,105.86</u>
As at December 31, 2024	<u>4,997,979.21</u>	<u>872,380.00</u>	<u>5,870,359.21</u>
Amortization for the year			
As at December 31, 2024	943,106.65	0.00	943,106.65
As at December 31, 2023	841,992.36	0.00	841,992.36

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17. INTANGIBLE ASSETS (CONT'D)

	(Unit : Baht)		
	Separate financial statements		
	December 31, 2024		
	Computer software	Computer software under installation	Total
Cost			
As at December 31, 2023	6,774,540.00	5,538,500.00	12,313,040.00
Acquisition	432,980.00	667,380.00	1,100,360.00
Transfer in (out)	233,500.00	(233,500.00)	0.00
Disposal or write off	0.00	0.00	0.00
As at December 31, 2024	<u>7,441,020.00</u>	<u>5,972,380.00</u>	<u>13,413,400.00</u>
Accumulated amortization			
As at December 31, 2023	1,983,053.77	0.00	1,983,053.77
Amortization for the year	873,569.41	0.00	873,569.41
Transfer in (out)	0.00	0.00	0.00
Disposal or write off	0.00	0.00	0.00
As at December 31, 2024	<u>2,856,623.18</u>	<u>0.00</u>	<u>2,856,623.18</u>
Allowance for impairment			
As at December 31, 2023	0.00	5,100,000.00	5,100,000.00
Increase	0.00	0.00	0.00
As at December 31, 2024	<u>0.00</u>	<u>5,100,000.00</u>	<u>5,100,000.00</u>
Net book value			
As at December 31, 2023	<u>4,791,486.23</u>	<u>438,500.00</u>	<u>5,229,986.23</u>
As at December 31, 2024	<u>4,584,396.82</u>	<u>872,380.00</u>	<u>5,456,776.82</u>
Amortization for the year			
As at December 31, 2024	873,569.41	0.00	873,569.41
As at December 31, 2023	777,071.92	0.00	777,071.92

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18. PLEDGED DEPOSIT AT FINANCIAL INSTITUTION

As at December 31, 2025, the Group's has fixed deposit in the accompanying consolidated and separate financial statements amount of Million Baht 1.60 and Million Baht 0.10 respectively, is used as guarantee to the Office of Insurance Commission and guarantee against borrowings from bank and electricity usage, guarantee the service rendering of a bank and also use as guarantee with the post office as mentioned in note 35 (as at December 31, 2024, the Group's has fixed deposit in the accompanying consolidated and separate financial statements amount of Million Baht 2.58 and Million Baht 0.10 respectively, is used as guarantee to the Office of Insurance Commission and guarantee against borrowings from bank and electricity usage, the brokerage guarantee with an insurer, guarantee the service rendering of a bank and also use as guarantee with the post office).

19. BANK OVERDRAFTS AND SHORT-TERM LOANS FROM FINANCIAL INSTITUTION

	(Unit : Baht)	
	Consolidated and Separate financial statements	
	December 31, 2025	December 31, 2024
Bank overdrafts	31,541,370.63	0.00
Short-term loans - promissory notes	740,000,000.00	600,000,000.00
Total	771,541,370.63	600,000,000.00
<u>Less</u> Deferred loans issuing costs	(998,077.94)	(1,003,650.87)
Total	770,543,292.69	598,996,349.13

19.1 As at December 31, 2025 and 2024, the Company has overdrafts line with 5 banks totaling Baht 100 million mortgaging land with its construction in note 15.

19.2 As at December 31, 2025 and 2024, has loans from 3 banks by issuing promissory notes due on term of payment for credit line total amount of Baht 740 million as detailed below:

19.2.1 Loans from the 1th Foreign bank for credit line amount of Baht 600 million were withdrawn in full at the interest is charged at the rate of 2.40% - 2.45% per annum. These loans are guaranteed by related parties in foreign countries.

19.2.2 Loans from the 2nd bank for credit line amount of Baht 40 million were withdrawn in full at the interest is charged at the rate of 3.60% per annum. These loans are guaranteed by transferring the right on part of hire purchase receivable in note 6.

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19. BANK OVERDRAFTS AND SHORT-TERM LOANS FROM FINANCIAL INSTITUTION (CONT'D)

19.2.3 Loans from the 3rd bank for credit line amount of Baht 100 million were withdrawn in full at the interest is charged at the rate of 3.00% per annum. These loans are guaranteed by transferring the right on payment of hire purchase receivable as stated and mortgaging land with its construction in note 6 and 15.

20. TRADE AND OTHER CURRENT PAYABLES

(Unit : Baht)

	Consolidated financial statements		Separate financial statements	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Credit payable	9,199,847.47	0.00	9,199,847.47	0.00
Accrued interest expenses	1,678,665.44	1,250,805.74	1,678,665.44	1,250,805.74
Advance receipt	34,244,683.00	13,524,635.64	28,869,810.21	13,259,732.33
Revenue Department payable	6,620,012.12	12,358,701.84	6,620,012.12	12,358,701.84
Accrued expenses	15,651,808.75	3,994,312.20	12,878,067.23	3,333,464.11
Others	12,586,069.28	8,883,661.13	11,736,417.24	8,629,969.68
Total	79,981,086.06	40,012,116.55	70,982,819.71	38,832,673.70

21. TRANSACTION WITH RELATED PERSONS AND PARTIES

Parts of assets, liabilities, revenues and expenses arose from the transactions with related Parts of assets, liabilities, revenues and expenses arose from the transactions with related

Relationship of the Group and related persons is summarized as follows:

<u>Related person name</u>	<u>Relationship</u>	<u>Particulars and pricing policy</u>
Mr. Preecha Veeraphong	Major shareholder and president	Loans is repayable on maturity, interest is prepaid at the rate of 4.15 per annum
Mr. Danucha Veeraphong	Major shareholder and chief executive officer	Loans is repayable on maturity, interest is prepaid at the rate of 3.50 - 4.40 per annum
Mr. Prapakorn Veeraphong	Major shareholder and managing director	At the lease liabilities as agreed, averaged by the independent appraiser

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21. TRANSACTION WITH RELATED PERSONS AND PARTIES (CONT'D)

<u>Related person name</u>	<u>Relationship</u>	<u>Particulars and pricing policy</u>
Premium Co., Ltd. (Formerly Premium Financial Services Co., Ltd.) (Japaneses)	Shareholder at 25.40% shareholding	Borrowing guarantee fee at the rate of 0.85 per annum.
Hightechland Chonburee (2002) Co., Ltd.	Common directorship	Lease liabilities at the agreed price.
ECL Asset Co., Ltd.	Associate	Rental income at the agreed price.
Mighty Broker Co., Ltd.	Subsidiaries	Rental income at the agreed price. Commission income at the agreed price.
Ngernheng Co., Ltd.	Shareholder and director of the company are close relatives of the managing director of the parent company	Rental income at the agreed price. Commission expense at the agreed price.
T B J Trans Co., Ltd. (Formerly Marvel Transport Co., Ltd.)	Common directorship	Hire purchase receivables shall apply an interest rate as determined by the Credit Sub-Committee, which is closely aligned with that of general customers.
Premium Asset Management (Thailand) Co., Ltd.	Joint Major shareholders	Service fees at the agreed price.

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21. TRANSACTION WITH RELATED PERSONS AND PARTIES (CONT'D)

21.1 Short-term loans from related person

	(Unit : Baht)			
	Consolidated and Separate financial statements			
	Balance			Balance
	December 31, 2024	Increase	Decrease	December 31, 2025
Mr. Preecha Veeraphong	20,000,000.00	0.00	(20,000,000.00)	0.00
Mr. Danucha Veeraphong	30,000,000.00	0.00	(20,000,000.00)	10,000,000.00
<u>Less Prepaid interest expenses</u>	<u>(486,804.23)</u>	<u>(769,111.12)</u>	<u>1,209,739.35</u>	<u>(46,176.00)</u>
Total	<u>49,513,195.77</u>			<u>9,953,824.00</u>

As at December 31, 2025, loans from 1 related person by issuing bills of exchange matured in February 2026 at the interest rate of 3.50 per annum.

21.2 Hire purchase receivables

	(Unit : Baht)	
	Consolidated and Separate financial statements	
	December 31, 2025	December 31, 2024
T B J Trans Co., Ltd. (Formerly Marvel Transport Co., Ltd.)	0.00	8,759,901.61

21.3 Other receivables

	(Unit : Baht)			
	Consolidated financial statements		Separate financial statements	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Premium Co., Ltd.				
Borrowing guarantee fee	998,077.94	1,003,650.87	998,077.94	1,003,650.87
Mighty Broker Co., Ltd.				
Accrued commission income	0.00	0.00	0.00	1,157,554.16

(Signature).....Director

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21. TRANSACTION WITH RELATED PERSONS AND PARTIES (CONT'D)

21.4 Lease liabilities

	(Unit : Baht)	
	Consolidated and Separate financial statements	
	December 31, 2025	December 31, 2024
Hitec Land Chonburi (2002) Co., Ltd.	3,603,657.34	4,876,531.82
Mr. Prapakorn Veeraphong	3,060,852.64	4,333,705.28

21.5 Revenues and expenses are as follows:

	(Unit : Baht)			
	Consolidated financial statements		Separate financial statements	
	For the year ended			
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
T B J Trans Co., Ltd. (Formerly Marvel Transport Co., Ltd.) Realized selling interest under hire purchase agreement	0.00	1,610,426.74	0.00	1,610,426.74
ECL Asset Co., Ltd. Rental income	480,000.00	480,000.00	480,000.00	480,000.00
Premium Co., Ltd. Borrowing guarantee fee	5,105,572.93	5,096,401.95	5,105,572.93	5,096,401.95
Mighty Broker Co., Ltd. Commission income	0.00	0.00	0.00	38,920,097.99
	0.00	0.00	18,000,000.00	0.00
Ngernheng Co., Ltd. Rental income	20,000.00	60,000.00	20,000.00	60,000.00
Commission expense	0.00	289,768.45	0.00	289,768.45
Mr. Preecha Veeraphong Interest paid	236,154.32	3,127,960.14	236,154.32	3,127,960.14
Mr. Danucha Veeraphong Interest paid	973,585.03	1,456,112.74	973,585.03	1,456,112.74

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21. TRANSACTION WITH RELATED PERSONS AND PARTIES (CONT'D)

(Unit : Baht)

	Consolidated financial statements		Separate financial statements	
	For the year ended			
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Mr. Prapakorn Veeraphong				
Interest paid	175,663.88	170,832.73	175,663.88	170,832.73
Hightechland Chonburee (2002) Co., Ltd.				
Interest paid	175,972.39	194,738.50	175,972.39	194,738.50
Premium Asset Management (Thailand) Co., Ltd.				
Service agreements expense	1,925,000.00	780,000.00	1,925,000.00	780,000.00

22. LONG-TERM LOANS FROM FINANCIAL INSTITUTIONS

Loans from 4 banks consist of:

	As at December 31, 2025		Interest rate	(Unit : Baht)	
	Credit amount	Credit remaining		December 31, 2025	December 31, 2024
1st bank	500.00	74.26	3.90% ถึง 5.20%, MLR-1.75%	425,738,000.00	431,579,500.00
2nd bank	1,900.00	150.00	Fixed Rate (IRS)(4.25 ถึง 5.68%) MLR – 2.30% ถึง 2.45%	1,106,047,000.00	1,021,599,000.00
3th bank	1,800.00	346.67	MLR – (1.405% ถึง 3.125%)	831,122,000.00	824,579,000.00
4th bank	0.00	0.00	MLR – 1.50%	0.00	68,740,000.00
Total	4,200.00	570.93		2,362,907,000.00	2,346,497,500.00
Less Deferred loans issuing costs				(2,866,392.23)	(3,152,297.21)
Net				2,360,040,607.77	2,343,345,202.79
Less Current portion of long-term debts				(908,142,565.50)	(982,551,927.53)
Long-term loans from financial institutions				1,451,898,042.27	1,360,793,275.26

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22. LONG-TERM LOANS FROM FINANCIAL INSTITUTIONS (CONT'D)

The loans agreement have various limitation that must comply with the maintain of financial ratio etc.

Moments in long-term loan for the year ended December 31, 2025, are as follows:

	(Unit : Baht)
	Consolidated and Separate financial statements
Balance as at December 31, 2024	2,346,497,500.00
Additional proceeds during the year	1,510,000,000.00
Repayment during the period	(1,493,590,500.00)
Balance as at December 31, 2025	<u>2,362,907,000.00</u>

22.1 The first bank, loans from bank amount of Baht 500 million which were withdrawn. Where the repayment is made that the credit line can be reutilized. (remaining is Baht 74.26 million) These loans are guaranteed by transferring the right on part of hire purchase receivable as stated in note 6.

22.2 The second bank, loans from bank amount of Baht 1,900 million which were gradually withdrawn of each not exceeds 75% of hire purchase receivable. The principal and interest are monthly repayable within 4 years from the loans withdrawal date in fully amount. Credit line total amount of Baht 1,900 million dividend into credit line amount of Baht 1,000 million credit line amount of Baht 300 million from the loans withdrawal date in fully amount and credit line amount of Baht 600 million (remaining is Baht 150 million). The loans are guaranteed by transferring the right on payment of hire purchase receivable as stated and mortgaging land with its construction as stated in note 6 and 15.

22.3 The third bank, loans from bank amount of Baht 1,800 million which were gradually withdrawn of each not exceeds 75% of hire purchase receivable under hire purchase agreement. The principal and interest are monthly repayable within 4 years from the loans withdrawal date. Credit line total amount of Baht 1,800 million dividend into credit line amount of Baht 850 million and credit line amount of Baht 250 million which were withdrawn in fully amount and credit line amount of Baht 400 million were already withdrawn, when the repayment is made that the withdrawal can be renewed (remaining is Baht 46.67 million) and credit line amount of Baht 300 million (remaining is Baht 300 million) The loans are guaranteed by transferring the right on payment of some hire purchase receivable as stated in note 6.

22.4 The fourth bank, loans from bank amount of Baht 500 million which were withdrawn in fully amount and fully repaid in the first quarter of 2025.

(Signature).....Director
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23. LEASE LIABILITIES

	(Unit : Baht)	
	Consolidated financial statements	
	December 31, 2025	December 31, 2024
Lease liabilities	51,118,752.86	40,699,518.74
Less: Deferred interest expense	(5,534,253.15)	(3,554,625.00)
Total	45,584,499.71	37,144,893.74
Less: Current portion of lease liabilities	(9,456,930.75)	(9,024,102.67)
Lease liabilities - net of current portion	36,127,568.96	28,120,791.07

	(Unit : Baht)	
	Separate financial statements	
	December 31, 2025	December 31, 2024
Lease liabilities	51,118,752.86	40,497,308.74
Less: Deferred interest expense	(5,534,253.15)	(3,551,165.98)
Total	45,584,499.71	36,946,142.76
Less: Current portion of lease liabilities	(9,456,930.75)	(8,825,351.69)
Lease liabilities - net of current portion	36,127,568.96	28,120,791.07

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23. LEASE LIABILITIES (CONT'D)

The Group has entered into the land lease agreements, lease agreements to lease building and lease agreements to lease equipment for use in their operation. The terms of the agreements are generally between 3 to 6 years.

Future minimum lease payments required under the lease agreements were as follows:

(Unit : Baht)

	Consolidated and separate financial statements			
	December 31, 2025			
	Less than			
	1 year	Over 1 - 5 years	Over 5 years	Total
Future minimum lease payments	11,457,197.28	37,397,973.38	2,263,582.20	51,118,752.86
Deferred interest expenses	(2,000,266.53)	(3,507,658.49)	(26,328.13)	(5,534,253.15)
Present value of future minimum lease payments	<u>9,456,930.75</u>	<u>33,890,314.89</u>	<u>2,237,254.07</u>	<u>45,584,499.71</u>

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23. LEASE LIABILITIES (CONT'D)

(Unit : Baht)

	Consolidated financial statements			
	December 31, 2024			
	Less than 1 year	Over 1 - 5 years	Over 5 years	Total
Future minimum lease payments	10,476,364.08	29,618,154.66	605,000.00	40,699,518.74
Deferred interest expenses	(1,452,261.41)	(2,086,982.83)	(15,380.76)	(3,554,625.00)
Present value of future minimum lease payments	<u>9,024,102.67</u>	<u>27,531,171.83</u>	<u>589,619.24</u>	<u>37,144,893.74</u>

(Unit : Baht)

	Separate financial statements			
	December 31, 2024			
	Less than 1 year	Over 1 - 5 years	Over 5 years	Total
Future minimum lease payments	10,274,154.08	29,618,154.66	605,000.00	40,497,308.74
Deferred interest expenses	(1,448,802.39)	(2,086,982.83)	(15,380.76)	(3,551,165.98)
Present value of future minimum lease payments	<u>8,825,351.69</u>	<u>27,531,171.83</u>	<u>589,619.24</u>	<u>36,946,142.76</u>

The following are the amounts relating to lease contracts recognised in the income statements for the year ended December 31, 2025:

(Unit : Baht)

	Consolidated financial statements	Separate financial statements
Depreciation expenses of right-of-use assets	10,539,513.50	10,302,253.46
Interest expenses on lease liabilities	2,366,474.22	2,363,015.20
Expense relating to short-term leases	193,500.00	193,500.00
Expenses relating to leases of low-value assets	1,094,760.12	508,100.00

Others

The Group had total cash outflows for leases of consolidated and separate financial statements for the year ended December 31, 2025 of Baht 11.24 million and Baht 11.04 million respectively.

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24. NON-CURRENT PROVISIONS FOR EMPLOYEE BENEFIT

The changes in present value of employee benefit obligations for the year ended December 31, 2025 and 2024, as follows:

	(Unit : Baht)	
	Consolidated financial statements	
	December 31, 2025	December 31, 2024
Non-current provisions for employee benefit as at January 1	33,813,662.62	36,058,253.61
Recognition in profit or loss :		
Current cost of service and interest	4,478,103.06	3,546,905.70
Employee compensation - Retirement	(2,293,212.00)	(4,290,656.00)
Employee compensation - Layoff	(690,971.86)	(1,500,840.69)
Recognition in other comprehensive income :		
Actuarial loss for the period	7,893,359.00	0.00
Non-current provisions for employee benefit as at December 31	<u>43,200,940.82</u>	<u>33,813,662.62</u>

	(Unit : Baht)	
	Separate financial statements	
	December 31, 2025	December 31, 2024
Non-current provisions for employee benefit as at January 1	32,876,315.80	35,320,684.10
Recognition in profit or loss :		
Current cost of service and interest	4,246,363.20	3,347,128.39
Employee compensation - Retirement	(2,293,212.00)	(4,290,656.00)
Employee compensation – Layoff	(377,515.00)	(1,500,840.69)
Recognition in other comprehensive income :		
Actuarial loss for the period	7,893,359.00	0.00
Non-current provisions for employee benefit as at December 31	<u>42,345,311.00</u>	<u>32,876,315.80</u>

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24. NON-CURRENT PROVISIONS FOR EMPLOYEE BENEFIT (CONT'D)

Long-term employee benefit expense for the year ended December 31, 2025 and 2024 presented in statement of comprehensive income.

Actuarial assumptions to use for calculation:

	<u>2025</u>	<u>2024</u>
	Percentage	Percentage
Discount rate	2.32	2.81
Salary increase rate	4.23	4.23
Mortality rate	Thailand TMO2017 tables	Thailand TMO2017 tables

The result of sensitivity analysis for significant assumptions that affect the present value of the long-term employee benefit obligations as at December 31, 2025, are summarized below:

	(Unit : Baht)	
	Increase	Decrease
Discount rate (changed at 0.5%)	(1,445,211.00)	1,536,668.00
Salary increase rate (changed at 0.5%)	1,615,052.00	(1,531,708.00)
Turnover rate (changed at 10%)	(4,193,358.00)	3,154,717.00

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25. SHARE CAPITAL

Reconciliation of issued and paid-up share capital

	Registered ordinary shares		Issued and paid-up ordinary shares		
	Number of share	Amount	Number of share	Paid-up share capital	Premium on share capital
	(Share)	(Baht)	(Share)	(Baht)	(Baht)
As at January 1, 2025	1,478,478,669	1,478,478,669.00	1,108,860,561	1,108,860,561.00	279,960,417.40
Share capital decreased	(369,618,108)	(369,618,108.00)	-	-	-
Share capital increased	555,600,000	555,600,000.00	555,600,000	555,600,000.00	166,430,000.00
Increase from exercised of warrants	-	-	-	-	-
As at December 31, 2025	<u>1,664,460,561</u>	<u>1,664,460,561.00</u>	<u>1,664,460,561</u>	<u>1,664,460,561.00</u>	<u>446,390,417.40</u>

25.1 On February 17, 2025, At the Extraordinary General Meeting of Shareholders No. 1/2025, the resolutions are the resolution to decrease its share capital from registered shares amount of Baht 1,478,478,669 to new registered shares amount of Baht 1,108,860,561 by cutting unissued 369,618,108 shares of Baht 1 each. , the Group has decrease its share capital from registered shares with the Ministry of Commerce on February 18, 2025

25.2 On February 17, 2025, At the Extraordinary General Meeting of Shareholders No. 1/2025, the resolution to increase its share capital from registered shares amount of Baht 1,108,860,561 to new registered shares amount of Baht 1,664,460,561 to support the issuance and offering of the Company’s additional shares capital allocated to the Private Placement, by issuing new ordinary shares for Premium Co., Ltd. 137,800,000 shares at a par value of Baht 1 per share. The offering price is Baht 1.30 per share and issuing new ordinary shares for GR Management (Thailand) Co., Ltd 417,800,000 shares at a par value of Baht 1 per share. The offering price is Baht 1.30 per share. The Group has received the payment for such share capital and registered the increase its share capital with the Ministry of Commerce on February 25, 2025

25.3 During the period 3, 2024, the Group received the payment for shares increased from the exercise of warrants (ECL-W4) to purchase the newly issued ordinary shares, resulting in an increase of 1,559 ordinary shares amounting to Baht 3,118 (ordinary shares value of Baht 1,559 and share premium on ordinary shares of Baht 1,559). Therefore, the last exercise date is July 19, 2024.

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26. LEGAL RESERVE

According to the Public Company Limited Act B.E. 2535, the Company is required to set aside a legal reserve at least 5% of annual net profit after deduction with deficit brought forwards (if any) until the reserve reach an amount of 10% of the authorized share capital. Such legal real reserve is not available for dividend distribution.

27. DIVIDEND

At the Annual General Meeting of shareholders for the year 2024 held on April 24, 2024, passed the resolution to pay dividend from retained earnings, at Baht 0.02 per share for 1,108,859,002 shares, totally amount to Baht 22.18 million. The dividend payment is made on May 16, 2024.

28. PROVIDENT FUND

The Company and employees have jointed to be member of provident fund in accordance with the Provident Fund Act B.E. 2530. Under the fund regulation, the employees have to contribute to the fund at the rate of 3% - 15% of their salaries and the Company's contribution at the rate of 3% - 10%. The benefits will be paid to the members upon the condition of length of work on their retirement, death or resignation from the members.

For the year ended December 31, 2025 and 2024, the Company paid the contribution to the fund of Baht 7,162,156.00 and Baht 7,056,609.00 respectively.

29. DIRECTORS' REMUNERATION AND MANAGEMENT BENEFIT EXPENSES

29.1 Directors' remuneration

Directors' remuneration is contributed to directors of the Company under Section 90 of the Public Company Act excluding salaries and related fringe benefit paid to directors.

29.2 Management benefit expenses

Management benefit expenses focuses expenses relating to salaries, remunerations and other benefits to the directors and management, in accordance with the definitions of the Office of the Securities and Exchange Commission. Management under definition includes a chief executive officer, the next four executive levels immediately below that chief executive officer and all persons in positions comparable to these fourth executive levels.

(Signature).....Director

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30. FINANCIAL INSTRUMENTS

30.1 Financial risk management objectives and policies

The Group's financial instruments principally comprise cash and cash equivalents, hire purchase receivables, Loans and sale with right of redemption agreement receivables, loans, Pledged deposit at financial institution, Bank overdrafts and short-term loans from financial institutions, Trade and other current payables, Short-term loans from related persons, Long-term loans from financial institutions and debentures. The financial risks associated with these financial instruments and how they are managed is described below.

Credit risk

The Group has the risk with hire purchase receivables, cash and cash equivalents and other financial instruments. The maximum exposure to credit risk is limited to the carrying amounts as stated in the statement of financial position.

The Group manages the risk by adopting appropriate credit control policies and procedures and therefore does not expect to incur material financial losses. Outstanding trade receivables are regularly monitored.

In addition, the Group does not have high concentrations of credit risk since it has a large customer.

An impairment analysis is performed at each reporting date to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar credit risks. The calculation of expected credit losses are considered the reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. The Group has a policy to write-off its receivables when a demand for payment has been properly made and clearly evidenced, and yet the debts remain unsettled.

Maximum exposure to credit risk

The maximum exposure is shown gross of financial instruments before taking into account collateral arrangements and any actions taken to improve. For financial assets that recognises in statement of financial position, the maximum exposure is shown gross, before taking into allowance for expected credit losses.

(Signature).....Director

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30. FINANCIAL INSTRUMENTS (CONT'D)

As at December 31, 2025 and 2024, the exposure to credit risk are as follow:

(Unit: Baht)

	Consolidated financial statements	
	December 31, 2025	December 31, 2024
Cash and cash equivalents	37,894,579.94	38,748,047.45
Pledged deposit at financial institution	1,596,060.21	2,584,141.23
Hire purchase receivables	5,762,476,866.69	4,740,002,062.11
Total exposure to credit risk	<u>5,801,967,506.84</u>	<u>4,781,334,250.79</u>

(Unit: Baht)

	Separate financial statements	
	December 31, 2025	December 31, 2024
Cash and cash equivalents	1,864,792.01	30,223,513.02
Pledged deposit at financial institution	96,700.00	96,700.00
Hire purchase receivables	5,762,476,866.69	4,740,002,062.11
Total exposure to credit risk	<u>5,764,438,358.70</u>	<u>4,770,322,275.13</u>

Credit quality analysis

Credit risk refers to the risk that a customer or a counterparty will default on its contractual obligations resulting in a financial loss to the Group. The Group has adopted policies to mitigate this risk by analyst from customer information and monitoring status of customer.

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30. FINANCIAL INSTRUMENTS (CONT'D)

Collateral and any operations to increase creditability

The Group has held collateral and any operations to increase creditability of exposure to credit risk. The details of the collateral held by the Group for each type of financial assets are as follows:

(Unit: Baht)

	Consolidated and Separate financial statements	
	Exposure to risk with collateral	
	December 31, 2025	Type of collateral
Hire purchase receivables	5,762,476,866.69	Car- Motorcycle -truck

Market risk

Market risk is the risk that changes in interest rates, foreign exchange rates and securities prices may have an effect on the financial position of the Group. As the Group has no foreign currency assets and liabilities and no investments in securities, market risk therefore consists of only interest rate risk. The Group manages the changes in interest rate risk by means of an appropriate structuring of holdings in assets and liabilities with different repricing dates, in order to generate a suitable yield while maintaining risk at acceptable levels.

Interest rate risk

The Group enters into a variety of derivatives to manage its risk exposure, including Bank deposit, Hire purchase receivables, loans, Bank overdrafts and loans.

As at 31 December 2025 and 2024, significant financial assets and liabilities classified by type of interest rate are summarised in the table below, with those financial assets and liabilities that carry fixed interest rates further classified based on the maturity date, or the repricing date if this occurs before the maturity date.

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30. FINANCIAL INSTRUMENTS (CONT'D)

(Unit: Million baht)

Consolidated financial statements						
December 31, 2025						
Fixed interest rate						
Within 1 year	Over 1-5 years	Over 5 years	Floating interest rate	Non-interest bearing	Total	
Financial assets						
Cash and cash equivalents	-	-	-	36.22	1.68	37.90
Hire purchase receivables	1,740.98	4,021.50	-	-	-	5,762.48
Loan receivables	13.47	39.35	-	-	-	52.83
Other non-current financial asset	-	-	-	-	-	0.00
Pledged deposit at financial institution	1.50	0.10	-	-	-	1.60
	<u>1,755.95</u>	<u>4,060.95</u>	<u>-</u>	<u>36.22</u>	<u>1.68</u>	<u>5,854.80</u>
Financial liabilities						
Bank overdrafts and short-term loans						
from financial institutions	770.54	-	-	-	-	770.54
Trade and other current payables	-	-	-	-	79.98	79.98
Short-term loans from related persons	9.95	-	-	-	-	9.95
Long-term loans	232.56	416.78	-	1,710.70	-	2,360.04
Lease liabilities	9.46	33.89	2.24	-	-	45.59
	<u>1,022.51</u>	<u>450.67</u>	<u>2.24</u>	<u>1,710.70</u>	<u>79.98</u>	<u>3,266.10</u>

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30. FINANCIAL INSTRUMENTS (CONT'D)

(Unit: Million baht)

	Separate financial statements					Total
	December 31, 2025					
	Fixed interest rate			Floating interest rate	Non-interest bearing	
	Within 1 year	Over 1-5 years	Over 5 year			
Financial assets						
Cash and cash equivalents	-	-	-	0.33	1.54	1.87
Hire purchase receivables	1,740.98	4,021.50	-	-	-	5,762.48
Loan receivables	13.47	39.35	-	-	-	52.82
Other non-current financial asset	-	-	-	-	-	0.00
Pledged deposit at financial institution	-	0.10	-	-	-	0.10
	<u>1,754.45</u>	<u>4,060.95</u>	<u>-</u>	<u>0.33</u>	<u>1.54</u>	<u>5,817.27</u>
Financial liabilities						
Bank overdrafts and short-term loans						
from financial institutions	770.54	-	-	-	-	770.54
Trade and other current payables	-	-	-	-	70.98	70.98
Short-term loans from related persons	9.95	-	-	-	-	9.95
Long-term loans	232.56	416.78	-	1,710.70	-	2,360.04
Lease liabilities	9.46	33.89	2.24	-	-	45.59
	<u>1,022.51</u>	<u>450.67</u>	<u>2.24</u>	<u>1,710.70</u>	<u>70.98</u>	<u>3,257.10</u>

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30. FINANCIAL INSTRUMENTS (CONT'D)

(Unit: Million baht)

Consolidated financial statements						
December 31, 2024						
Fixed interest rate						
Within 1 year	Over 1-5 years	Over 5 years	Floating interest rate	Non-interest bearing	Total	
Financial assets						
Cash and cash equivalents	-	-	-	11.96	26.79	38.75
Hire purchase receivables	1,536.91	3,203.09	-	-	-	4,740.00
Loan receivables	6.53	16.37	-	-	-	22.90
Other non-current financial asset	-	-	-	-	-	0.00
Pledged deposit at financial institution	2.48	0.10	-	-	-	2.58
	<u>1,545.92</u>	<u>3,219.56</u>	<u>-</u>	<u>11.96</u>	<u>26.79</u>	<u>4,804.23</u>
Financial liabilities						
Bank overdrafts and short-term loans						
from financial institutions	599.00	-	-	-	-	599.00
Trade and other current payables	-	-	-	-	40.01	40.01
Short-term loans from related persons	49.51	-	-	-	-	49.51
Long-term loans	288.30	365.76	-	1,689.29	-	2,343.35
Lease liabilities	9.03	27.53	0.59	-	-	37.15
	<u>945.84</u>	<u>393.29</u>	<u>0.59</u>	<u>1,689.29</u>	<u>40.01</u>	<u>3,069.02</u>

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30. FINANCIAL INSTRUMENTS (CONT'D)

(Unit: Million baht)

	Separate financial statements					Total
	December 31, 2024					
	Fixed interest rate			Floating interest rate	Non-interest bearing	
	Within 1 year	Over 1-5 years	Over 5 year			
Financial assets						
Cash and cash equivalents	-	-	-	3.45	26.77	30.22
Hire purchase receivables	1,536.91	3,203.09	-	-	-	4,740.00
Loan receivables	6.53	16.37	-	-	-	22.90
Other non-current financial asset	-	-	-	-	-	0.00
Pledged deposit at financial institution	-	0.10	-	-	-	0.10
	<u>1,543.44</u>	<u>3,219.56</u>	<u>-</u>	<u>3.45</u>	<u>26.77</u>	<u>4,793.22</u>
Financial liabilities						
Bank overdrafts and short-term loans						
from financial institutions	599.00	-	-	-	-	599.00
Trade and other current payables	-	-	-	-	38.83	38.83
Short-term loans from related persons	49.51	-	-	-	-	49.51
Long-term loans	288.30	365.76	-	1,689.29	-	2,343.35
Lease liabilities	8.83	27.53	0.59	-	-	36.95
	<u>945.64</u>	<u>393.29</u>	<u>0.59</u>	<u>1,689.29</u>	<u>38.83</u>	<u>3,067.64</u>

Analysis of effect to changes in interest rates

Analysis of effect to changes in interest rates shows the potential change in interest rates on the statement of comprehensive income and the equity of the Group by setting constant to other variables. However, financial assets and financial liabilities at the end of reporting period of the Group have constant interest rates. Effect to changes in interest rates does not have any significant impact on the financial statements.

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30. FINANCIAL INSTRUMENTS (CONT'D)

Liquidity risk

The Group monitors the risk of a shortage of liquidity through the management of sufficient cash and cash equivalent, to reduce the effect of fluctuation of cash flows. The table below summarises the maturity profile of the Group's financial liabilities as at December 31, 2025 based on contractual undiscounted cash flows:

(Unit: Million baht)

	Consolidated financial statements				
	December 31, 2025				
	At call	Within 1 year	1 – 5 years	Over 5 years	Total
Financial liabilities					
Bank overdrafts and short-term loans from					
financial institutions	730.54	40.00	-	-	770.54
Trade and other current payables	-	79.98	-	-	79.98
Short-term loans from related persons	-	9.95	-	-	9.95
Long-term loans	-	908.14	1,451.90	-	2,360.04
lease liabilities	-	9.46	33.89	2.24	45.59
Total	730.54	1,047.53	1,485.79	2.24	3,266.10

(Unit: Million baht)

	Separate financial statements				
	December 31, 2025				
	At call	Within 1 year	1 – 5 years	Over 5 years	Total
Financial liabilities					
Bank overdrafts and short-term loans from					
financial institutions	730.54	40.00	-	-	770.54
Trade and other current payables	-	70.98	-	-	70.98
Short-term loans from related persons	-	9.95	-	-	9.95
Long-term loans	-	908.14	1,451.90	-	2,360.04
lease liabilities	-	9.46	33.89	2.24	45.59
Total	730.54	1,038.53	1,485.79	2.24	3,257.10

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30. FINANCIAL INSTRUMENTS (CONT'D)

Fair values financial instruments

The methods and assumptions used by the Group in estimating the fair value of financial instruments are as follows.

- a) For financial assets and liabilities which have short-term maturities, including cash and cash equivalents, Short-term loans, Bank overdrafts and short-term loans, the carrying amounts in the statement of financial position approximate their fair value.
- b) For fixed rate hire purchase and fixed rate debentures and long-term loans, their fair value is estimated by discounting expected future cash flow by the current market interest rate of the loans with similar terms and conditions.
- c) For long-term loans carrying interest approximate to the market rate, their carrying amounts in the statement of financial position approximate their fair value.

As at December 31, 2025, the Group had the assets and liabilities that were measured and disclosed at fair value using different levels of inputs as follows:

(Unit: Million baht)

	Consolidated financial statements				
	December 31, 2025				
	Fair values				
	Book value	Level 1	Level 2	Level 3	Total
Financial assets					
Cash and cash equivalents	37.90	37.90	-	-	37.90
Hire purchase receivables	5,762.48	-	-	5,845.21	5,845.21
Loan receivables	52.82	-	-	55.71	55.71
Other non-current financial asset	0.00	-	-	0.00	0.00
Pledged deposit at financial institution	1.60	1.60	-	-	1.60
Financial liabilities					
Bank overdrafts and short-term loans from financial institutions	770.54	-	770.54	-	770.54
Trade and other current payables	79.98	-	79.98	-	79.98
Short-term loans from related persons	9.95	-	9.93	-	9.93
Long-term loans	2,360.04	-	2,366.31	-	2,366.31
Lease liabilities	45.59	-	45.59	-	45.59

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30. FINANCIAL INSTRUMENTS (CONT'D)

(Unit: Million baht)

	Separate financial statements				
	December 31, 2025				
	Fair values				
	Book value	Level 1	Level 2	Level 3	Total
Financial assets					
Cash and cash equivalents	1.87	1.87	-	-	1.87
Hire purchase receivables	5,762.48	-	-	5,845.21	5,845.21
Loan receivables	52.82	-	-	55.71	55.71
Other non-current financial asset	0.00	-	-	0.00	0.00
Pledged deposit at financial institution	0.10	0.10	-	-	0.10
Financial liabilities					
Bank overdrafts and short-term loans from financial institutions	770.54	-	770.54	-	770.54
Trade and other current payables	70.98	-	70.98	-	70.98
Short-term loans from related persons	9.95	-	9.93	-	9.93
Long-term loans	2,360.04	-	2,366.31	-	2,366.31
Lease liabilities	45.59	-	45.59	-	45.59

31. FINANCIAL INFORMATION BY SEGMENT

Operating segment information is reported in a manner consistent with the internal reports that are regularly reviewed by the chief decision maker in order to make decisions about the allocation of resources to the segment and assess its performance.

The Company's operation involve virtually a single credit providing business in the form of hire purchasing to ordinary person and juristic person and operated in one geographical segment in domestic, hence, all of revenues, gain and assets presented in the financial statements are related to the said business and geographical segment.

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32. EXPENSES ANALYZED BY NATURE

The significant expenses analyzed by nature are as follows:

(Unit : Baht)

	Consolidated financial statements		Separate financial statements	
	For the year ended			
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Employees benefit expenses	147,892,445.51	131,624,516.51	135,436,057.41	119,379,182.51
Directors' remuneration	2,650,000.00	3,617,000.00	2,650,000.00	3,617,000.00
Management benefit expenses	29,898,218.00	37,327,290.00	29,898,218.00	37,327,290.00
Depreciation	15,214,650.36	13,287,239.94	14,221,991.03	12,199,936.26
Amortized commission expenses	43,932,218.51	41,750,238.21	43,932,218.51	41,750,238.21
Reversal of expected credit loss (loss)	122,942,785.44	127,827,883.09	122,942,785.44	127,827,883.09

33. INCOME TAX

33.1 Income tax expenses for the year ended December 31, 2025 and 2024, can be summarized as follows:

(Unit : Baht)

	Consolidated financial statements		Separate financial statements	
	For the year ended			
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Current tax:				
Income tax for the year	39,373,382.94	23,912,650.63	28,868,110.57	22,347,129.02
Deferred tax:				
Deferred tax on temporary differences and reserved temporary differences	(215,512.86)	(8,413,073.09)	(215,512.86)	(8,413,073.09)
Income tax expenses presented in statement of comprehensive income	<u>39,157,870.08</u>	<u>15,499,577.54</u>	<u>28,652,597.71</u>	<u>13,934,055.93</u>
Income tax realized in other comprehensive income				
Deferred tax recognized to actuarial loss	<u>1,578,671.80</u>	<u>0.00</u>	<u>1,578,671.80</u>	<u>0.00</u>

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33. INCOME TAX (CONT'D)

33.2 Reconciliation amount between income tax expenses and multiplication of accounting profits and tax rates used for the year ended December 31, 2025 and 2024, can be presented as follows:

(Unit : Baht)

	Consolidated financial statements		Separate financial statements	
	For the year ended		For the year ended	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Accounting profit before income tax	177,101,551.83	77,525,088.87	155,195,320.74	76,306,478.86
Income tax rates	20%	20%	20%	20%
Accounting profit before income tax				
multiply by tax rates	35,420,310.37	15,505,017.77	31,039,064.15	15,261,295.77
Taxable effect for:				
Prohibited taxable items	3,953,072.57	8,137,632.86	(2,170,953.58)	6,815,833.25
Temporary differences from				
effect of deferred income tax	(215,512.86)	(8,413,073.09)	(215,512.86)	(8,413,073.09)
Income tax expenses presented				
in statement of income	39,157,870.08	15,499,577.54	28,652,597.71	13,934,055.93
Effective income tax rate (%)	22.11%	19.99%	18.46%	18.26%

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33. INCOME TAX (CONT'D)

33.3 Deferred tax assets and liabilities components as at December 31, 2025 and 2024, consist of the following transaction.

(Unit : Baht)

	Consolidated financial statements		Separate financial statements	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Deferred tax assets				
Allowance for expected credit losses - hire purchase receivable	56,136,724.11	50,063,124.38	56,136,724.11	50,063,124.38
Allowance for expected credit losses - Receivables under lawsuit	444,052.67	120,492.50	444,052.67	120,492.50
Allowance for expected credit losses - debt compromise receivables	11,129,239.72	13,338,580.14	11,129,239.72	13,338,580.14
Allowance for expected credit losses - debt mediation receivables	131,868.20	145,511.19	131,868.20	145,511.19
Allowance for expected credit losses - other receivables	940,000.47	923,644.75	940,000.47	923,644.75
Allowance for expected credit losses - Receivables under lawsuit – car loan	59,265.80	59,265.80	59,265.80	59,265.80
Provision for impairment of assets – foreclosed	5,755,065.67	4,336,915.76	5,755,065.67	4,336,915.76
Non-current provisions for employee benefit	8,469,062.20	6,575,263.16	8,469,062.20	6,575,263.16
Provision for impairment of investment	776,524.45	776,524.45	1,492,260.00	1,492,260.00
Reserve for allowance for doubtful accounts – Accrued value added tax	189,483.68	171,918.90	189,483.68	171,918.90
Right-of-use assets				
(Installment - Accumulated depreciation)	9,116,899.94	7,389,228.55	9,116,899.94	7,389,228.55
Provision for impairment of intangible assets	0.00	1,020,000.00	0.00	1,020,000.00
Total	93,148,186.91	84,920,469.58	93,863,922.46	85,636,205.13
Deferred tax liabilities				
The difference of the realized accounting and tax revenues	8,996,581.11	6,940,240.70	8,996,581.11	6,940,240.70
Deferred commission	20,800,381.03	16,423,188.77	20,800,381.03	16,423,188.77
Total	29,796,962.14	23,363,429.47	29,796,962.14	23,363,429.47
Net	63,351,224.77	61,557,040.11	64,066,960.32	62,272,775.66

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34. EARNINGS PER SHARE

Basic earnings per share is determined by dividing the net profit (loss) for the year attributable to the shareholders (excluding other comprehensive income) by the weighted average number of common shares issued and paid-up during the year.

Diluted earnings per share is calculated by dividing the profit for the year attributable to shareholders (excluding other comprehensive income) by sum of the weighted average number of ordinary shares issue during the year which is increased shares by the weighted average number of additional ordinary shares that would result from the conversation of all dilutive potential ordinary shares to ordinary shares at the beginning of the year or at the potential ordinary shares issuance date.

Basic earnings per share for the year ended December 31, 2025 and 2024, can be presented as follows:

(Unit : Baht)

	Consolidated financial statements					
	For the year ended					
	December 31, 2025			December 31, 2024		
Profit (Loss)	Number	Earnings	Profit (Loss)	Number	Earnings	
	of share	per share		of share	per share	
Basis earnings per share	137,943,681.75	1,580,968,758	0.0873	62,025,511.33	1,108,859,728	0.0559

(Unit : Baht)

	Separate financial statements					
	For the year ended					
	December 31, 2025			December 31, 2024		
Profit (Loss)	Number	Earnings	Profit (Loss)	Number	Earnings	
	of share	per share		of share	per share	
Basis earnings per share	126,542,723.03	1,580,968,758	0.0800	62,372,422.93	1,108,859,728	0.0562

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35. COMMITMENT AND CONTINGENT LIABILITIES

- 35.1 As at December 31, 2025, contingent liabilities from bank's issuance of letter of guarantee for electricity usage amount of Baht 96,700.00 (as at December 31, 2024, of Baht 96,700.00).
- 35.2 As at December 31, 2025, contingent liabilities from Office of Insurance Commission amount of Million Baht 1.00 (as at December 31, 2024, of Million Baht 1.00).
- 35.3 As at December 31, 2025, there is contingent liability arise from a brokerage guarantee with an insurer in the amount of Million Baht 0.20 (as at December 31, 2024, of Million Baht 0.20).
- 35.4 As at December 31, 2025, there is contingent liability arise from guarantee the service rendering of a bank in the amount of Million Baht 0.25 (as at December 31, 2024, of Million Baht 0.25).
- 35.5 As at December 31, 2024, there is contingent liability arise from bank issuance of letter of guarantee for a brokerage guarantee with an insurer in the amount of Million Baht 1.00.
- 35.6 As at December 31, 2024, there is contingent liability arise from applying for a credit card loan with a bank for credit in the amount of Million Baht 0.10.
- 35.7 As at December 31, 2025, liable on payment under rental agreement within 1 year in amount of Baht 0.80 million and over 1 year in amount of Baht 0.80 million.

36. CAPITAL MANAGEMENT

The objective of financial management is to preserve the ability to continue its operation as a going concern and capital structure to be properly appropriated.

As at December 31, 2025, the Company has debt to equity ratio as summarized below:

	Consolidated financial statements	Separate financial statements
Debt to equity ratio	1.21	1.22

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37. EVENTS AFTER REPORTING PERIOD

37.1 According to the minutes of the Board of directors' meeting of ECL Asset Company Limited, a joint venture of the Company No.1/2026 held on January 14, 2026, passed the resolution to cease the new credit providing and approved the management plan to monitor and expedite the closure of accounts receivable, including the disposal of all properties foreclosed in order to prepare for the further liquidation process.

37.2 According to the Board of Director meeting of the Company No. 1/2026 held on February 25, 2026, the meeting passed a resolution to request the approval from the General Shareholder Meeting to pay dividend to the shareholders at rate of Baht 0.02 per share for 1,664,460,561 shares, totally amount of Baht 33.29 million. The dividend is scheduled to pay on May 18, 2026.

38. APPROVAL OF FINANCIAL STATEMENTS APPROVAL

These financial statements were approved and authorized for issue by the Company's Board of directors on February 25, 2026.

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